

**TOWN OF WINDSOR LOCKS, CONNECTICUT  
APPROVED GENERAL FUND BUDGET  
FOR THE YEAR ENDING**

***June 30, 2027***

		BOARD OF FINANCE APPROVED BUDGET 2027
REVENUE - SCHEDULE A	\$	66,473,279
Use of Fund Balance		127,552
		66,600,831
EXPENDITURES - SCHEDULE B		
General Government		3,233,741
Public Safety		7,253,592
Public Works		3,552,108
Health and Welfare		804,116
Recreation		822,578
Employee Benefits		9,377,267
Debt Service		5,335,619
		30,379,022
BOARD OF EDUCATION - SCHEDULE C		36,094,257
OPERATING BUDGET (TOWN/BOE)		66,473,279
CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D		127,552
	\$	66,600,831
Approved Mill Rate		23.56

Approved by the Board of Finance

Patricia Murphy, Chairwoman

**FOOTNOTE**

All figures are based on FY 27 budget projections. CIP funding reflects use of reserves (fund balance). The use of fund balance represents one-time funding from existing reserves and does not require an increase in property taxes.

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2027**

**REVENUES  
(Schedule A)**

	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	APPROVED BUDGET 2025-26	BOF APPROVED BUDGET 2026-27
<b>PROPERTY TAXES</b>				
Current Taxes	\$ 39,240,232	\$ 41,760,738	\$ 41,866,461	\$ 48,490,809
Supplemental Taxes	1,559,509	1,500,000	1,500,000	1,458,774
Prior Year Taxes	1,101,288	375,000	650,000	300,000
Interest and Lien Fees	728,121	225,000	450,000	200,000
Current Year Refunds	(119,906)	-	-	-
Telecom PILOT	53,610	53,600	53,600	72,741
Housing Authority PILOT	38,260	38,200	38,200	38,200
<b>TOTAL PROPERTY TAXES</b>	<b>42,601,114</b>	<b>43,952,538</b>	<b>44,558,261</b>	<b>50,560,524</b>
<b>INTERGOVERNMENTAL-Gen. Gov't.</b>				
American Rescue Plan	-	500,000	-	-
CIP - LoCIP	117,834	117,842	119,732	-
Elderly Circuit Breaker	-	-	-	-
Mashantucket Pequot Grant	387,713	387,713	387,713	387,713
Municipal Grants-in-Aid	2,784,595	2,784,595	2,784,595	2,784,595
Municipal Revenue Sharing	468,729	150,116	150,116	150,116
Municipal Stabilization Grant	-	-	-	-
Office of Emergency Management	12,933	6,265	6,265	6,265
Off-Track Betting/Teletheater	250,175	236,000	236,000	236,000
PILOT-CT Airport Authority	3,319,686	3,319,685	3,319,685	3,319,685
PILOT-State owned Property	286,227	273,012	291,216	287,621
Senior Center Transportation Grant	29,468	14,368	14,368	14,368
Totally Disabled Grant	617	600	600	600
Veteran's Exemptions	3,922	4,000	4,000	4,000
Youth Services	14,103	14,186	14,186	14,186
<b>TOTAL INTERGOVERNMENTAL</b>	<b>7,676,003</b>	<b>7,808,382</b>	<b>7,328,476</b>	<b>7,205,149</b>
<b>EDUCATION</b>				
Educational Cost Sharing	5,118,017	4,652,368	4,652,368	4,652,368
School Building Grants	-	-	-	-
<b>TOTAL EDUCATION</b>	<b>5,118,017</b>	<b>4,652,368</b>	<b>4,652,368</b>	<b>4,652,368</b>
<b>CHARGE FOR SERVICES</b>				
Airplane Registration Fees	67,700	65,000	70,000	70,000
Assessor's Office	520	500	500	500
Blight Enforcement	33,960	15,000	20,000	-
Building Permits	983,950	550,000	750,000	450,000
Conveyance Tax	309,816	200,000	200,000	200,000
Fire Marshal Application Fee	200,152	50,000	65,000	65,000
Fire Private Duty	7,500	12,000	12,000	12,000
Foreign Trade Zone	-	-	-	-
Inland/Wetlands Fees	-	1,000	1,000	1,000
Other Licenses and Permits	8,625	9,000	9,000	9,000
Park Revolving Fund	-	-	-	-
Planning and Zoning	1,704	6,000	6,000	6,000
Police Accident Reports	2,039	2,500	2,500	2,500
Police Parking Tickets	2,850	2,500	2,500	2,500
<b>CHARGE FOR SERVICES (continued)</b>				
Police Private Duty Rev	60,000	100,000	100,000	-
Rent from Schools	-	-	-	-
Rent from Town Building	-	-	-	-
Senior Citizen Mini-Bus Fees	3,570	6,100	9,100	9,100

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2027**

**REVENUES  
(Schedule A)**

	<b>ACTUAL YEAR END 2023-24</b>	<b>APPROVED BUDGET 2024-25</b>	<b>APPROVED BUDGET 2025-26</b>	<b>BOF APPROVED BUDGET 2026-27</b>
Superior Court	7,580	10,000	8,000	8,000
Tobacco Valley Probate Cost Share	22,408	23,985	27,193	27,193
Tower Rentals	112,400	110,000	110,000	110,000
Town Clerk	77,486	87,000	90,000	90,000
Tuitions	-	-	-	-
Trash Hauler Permits	2,900	6,000	6,000	6,000
Zoning Board of Appeals	746	1,000	1,000	1,000
<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,905,906</b>	<b>1,257,585</b>	<b>1,489,793</b>	<b>1,069,793</b>
<b>INVESTMENT INCOME</b>	<b>968,185</b>	<b>150,000</b>	<b>650,000</b>	<b>650,000</b>
<b>OTHER REVENUE</b>				
Miscellaneous Receipts	21,389	40,000	40,000	40,000
Bottle Deposit Rebate	33,281	33,000	33,000	33,000
Recycling Rebate	2,507	4,000	4,000	4,000
Worker's Comp/Ins. Rebates	13,262	50,000	50,000	50,000
<b>TOTAL OTHER REVENUES</b>	<b>70,438</b>	<b>127,000</b>	<b>127,000</b>	<b>127,000</b>
<b>TOTAL REVENUES</b>	<b>58,339,663</b>	<b>57,947,873</b>	<b>58,805,898</b>	<b>64,264,834</b>
<b>OTHER FINANCING SOURCES</b>				
Bond/BAN Premiums	78,034	-	450,000	793,655
Sale of Asset	91,250	-	-	-
James DeForest Phelps Fund	-	-	-	-
Sewer Admin Fund Reimb (Debt)	469,606	464,406	459,156	459,156
Sewer Admin Fund Reimb ( Admin )	177,391	181,449	181,449	181,449
Transfer in from Highway fund ( TAR)	150,000	150,000	175,000	175,000
Transfer in from Other Funds	-	-	-	-
Use of Tax Stabilization Fund	-	350,000	800,815	599,185
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>966,281</b>	<b>1,145,855</b>	<b>2,066,420</b>	<b>2,208,445</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$ 59,305,945</b>	<b>\$ 59,093,728</b>	<b>\$ 60,872,318</b>	<b>\$ 66,473,279</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2027**

**EXPENDITURES  
(Schedule B)**

	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	APPROVED BUDGET 2025-26	APPROVED TIFF 2025-26 ALLOCATION	APPROVED BUDGET ADJ FOR TIFF 2025-26	BOF APPROVED BUDGET 2026-27
<b>GENERAL GOVERNMENT</b>						
Assessor	\$ 223,396	\$ 249,216	\$ 251,116	\$ 20,302	\$ 271,418	\$ 289,384
Auditing Services & Prof. Fees	32,956	35,000	41,000		41,000	43,000
Board of Assessment Appeals	773	1,092	1,022		1,022	1,075
Board of Finance	19,775	12,944	7,636		7,636	7,410
Board of Selectmen	\$192,434	200,589	169,925	34,354	204,279	207,994
Building Official	377,354	372,984	368,652	85,846	454,498	470,275
Capital Improvement Advisory Comr	-	-	-		-	-
Conservation Commission	2,283	3,097	1,008		1,008	950
Contingency Fund	-	200,000	150,000		150,000	150,000
Economic Dev. Comm. (EIDC)	12,677	10,217	7,458		7,458	4,484
Finance Department	398,788	418,354	467,678	43,519	511,197	551,594
General Exp. All Buildings	34,597	39,225	23,300		23,300	34,750
Historic Train Station	1,024	1,444	-		-	14,850
Historical Commission	3,247	2,473	1,774		1,774	2,271
Holiday Observance	3,282	3,300	2,500		2,500	2,425
Human Resources	-	-	-		-	115,500
Information Technologies	177,879	204,048	205,577		205,577	270,975
Inland/Wetlands Agency	2,955	5,387	3,798		3,798	3,856
Municipal Associations	21,454	21,510	21,510		21,510	21,605
Planning & Zoning Commission	12,763	11,266	12,273		12,273	12,166
Probate Court	26,634	31,150	35,300		35,300	37,100
Registrar of Voters	54,152	82,619	82,448		82,448	106,658
Tax Collector	248,607	310,357	312,435		312,435	313,884
Town Clerk	161,408	167,706	179,628		179,628	185,589
Town Counsel	132,658	48,500	46,500	9,000	55,500	76,500
Town Engineer	53,349	39,000	19,000		19,000	60,000
Town Office Building	179,369	193,276	182,314		182,314	243,464
Town Treasurer	200	200	200		200	200
Zoning Board of Appeals	4,025	4,194	4,127		4,127	5,782
<b>TOTAL GENERAL GOV'T.</b>	<b>2,378,037</b>	<b>2,669,148</b>	<b>2,598,179</b>	<b>193,021</b>	<b>2,791,199</b>	<b>3,233,741</b>
<b>PUBLIC SAFETY</b>						
Fire Commission	377,313	462,606	509,716		509,716	556,240
Fire Marshal	77,486	102,845	98,729		98,729	102,500
Marine Services	-	500	500		500	500
Nine Bay Garage	2,827	2,403	2,403		2,403	2,403
Off. Of Emergency Management	27,590	34,302	35,730		35,730	38,182
Ambulance Assoc.	35,000	35,000	35,000		35,000	35,000
Police	4,380,243	4,496,410	4,620,017	143,134	4,763,151	5,175,124
Animal Control Facility	8,378	8,487	9,587		9,587	9,587
Safety Complex	194,418	185,836	130,720		130,720	188,954
Police Station (Spring)	-	-	151,263		151,263	231,934
Spring Street Garage	8,721	9,534	9,534		9,534	9,583
Watermain/Street Lighting	761,189	839,631	836,203		836,203	903,585
<b>TOTAL PUBLIC SAFETY</b>	<b>5,873,164</b>	<b>6,177,554</b>	<b>6,439,402</b>	<b>143,134</b>	<b>6,582,536</b>	<b>7,253,592</b>
<b>PUBLIC WORKS</b>						
Landfill/Refuse Removal	1,231,068	1,312,507	1,380,144		1,380,144	1,353,216
Public Works Department	1,683,753	1,786,532	1,767,294	82,935	1,850,229	2,016,382
Snow Removal	100,820	121,500	121,500		121,500	129,100
Public Works Garage	50,037	54,632	52,930		52,930	53,410
<b>TOTAL PUBLIC WORKS</b>	<b>3,065,678</b>	<b>3,275,171</b>	<b>3,321,868</b>	<b>82,935</b>	<b>3,404,803</b>	<b>3,552,108</b>
<b>HEALTH AND WELFARE</b>						
Commission on Needs of the Aging	259,313	279,487	282,331		282,331	303,404
Senior Center Building	112,105	115,545	-		-	-
Senior Center Building (Spring)	-	-	105,419		105,419	121,216
Social Services	133,311	120,238	147,038		147,038	139,225
Outside Services	110,958	114,719	114,719		114,719	120,926
Veterans' Services	-	500	1,000		1,000	3,600
Youth Services Bureau	107,546	110,842	115,160		115,160	115,745
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>723,232</b>	<b>741,331</b>	<b>765,667</b>	<b>-</b>	<b>765,667</b>	<b>804,116</b>

TOWN OF WINDSOR LOCKS  
 GENERAL FUND BUDGET  
 YEAR ENDING JUNE 30, 2027

EXPENDITURES  
 (Schedule B)

	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	APPROVED BUDGET 2025-26	APPROVED TIFF 2025-26 ALLOCATION	APPROVED BUDGET ADJ FOR TIFF 2025-26	BOF APPROVED BUDGET 2026-27
<b>RECREATION</b>						
Park and Recreation	305,031	317,239	290,191		290,191	337,399
Public Library	496,416	508,175	470,287		470,287	485,179
<b>TOTAL RECREATION</b>	<b>801,447</b>	<b>825,414</b>	<b>760,478</b>	<b>-</b>	<b>760,478</b>	<b>822,578</b>
<b>EMPLOYEE BENEFITS AND INSURANCE</b>						
Town Wide Employee Benefits	6,437,432	6,412,422	7,710,075		7,710,075	8,427,064
Post Employment Benefits	115,723	176,637	196,747		196,747	208,000
Insurance and Bonds	465,771	496,079	441,368		441,368	742,203
<b>TOTAL EMP. BENEFITS &amp; INS.</b>	<b>7,018,926</b>	<b>7,085,138</b>	<b>8,348,190</b>	<b>-</b>	<b>8,348,190</b>	<b>9,377,267</b>
<b>DEBT SERVICE</b>						
Bond Redemption	2,802,918	2,685,000	2,265,000		2,265,000	3,210,000
Interest	1,423,043	1,315,944	2,202,616		2,202,616	2,125,619
<b>TOTAL DEBT SERVICE</b>	<b>4,225,961</b>	<b>4,000,944</b>	<b>4,467,616</b>	<b>-</b>	<b>4,467,616</b>	<b>5,335,619</b>
<b>TOTAL EXPENDITURES -Town Gov't</b>	<b>24,086,447</b>	<b>24,774,700</b>	<b>26,701,400</b>	<b>419,090</b>	<b>27,120,489</b>	<b>30,379,022</b>
<b>BOARD OF EDUCATION</b>	<b>33,016,050</b>	<b>34,051,186</b>	<b>34,051,186</b>		<b>34,051,186</b>	<b>36,094,257</b>
<b>OPERATING BUDGET (TOWN/BOE)</b>			<b>60,752,586</b>	<b>419,090</b>	<b>61,171,675</b>	<b>66,473,279</b>
<b>CAPITAL IMPROVEMENT PLAN</b>	<b>591,000</b>	<b>267,842</b>	<b>119,732</b>		<b>119,732</b>	<b>127,552</b>
<b>TRANSFER OUT-OTHER FUNDS</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>
<b>TOTAL GOVERNMENT BUDGET</b>	<b>\$ 57,693,497</b>	<b>\$ 59,093,728</b>	<b>\$ 60,872,318</b>	<b>419,090</b>	<b>\$ 61,291,407</b>	<b>\$ 66,600,831</b>

TOWN OF WINDSOR LOCKS  
TAX INCREMENT FINANCING FUND BUDGET  
YEAR ENDING JUNE 30, 2027

	ACTUAL YEAR END 2023-24	REQUESTED BUDGET 2024-25	REQUESTED BUDGET 2025-26	APPROVED BUDGET 2025-26	APPROVED BUDGET 2025-26
<b>REVENUES</b>					
Downtown TIF	\$ 251,918	\$ 181,196	\$ 430,191	\$ 400,448	\$ 489,171
Champion's Landing East	-	-	-	-	-
Champion's Landing West	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 251,918</b>	<b>\$ 181,196</b>	<b>\$ 430,191</b>	<b>\$ 400,448</b>	<b>\$ 489,171</b>
<b>EXPENDITURES</b>					
Downtown TIF	\$ 74,608	\$ 181,196	\$ 430,191	\$ 400,448	\$ 489,171
Champion's Landing East	-	-	-	-	-
Champion's Landing West	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 74,608</b>	<b>\$ 181,196</b>	<b>\$ 430,191</b>	<b>\$ 400,448</b>	<b>\$ 489,171</b>
<b>TOTAL REVENUES OVER EXPENDITURES</b>	<b>177,310</b>	-	-	-	-

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2027**

**CAPITAL IMPROVEMENTS  
(SCHEDULE D)**

	REQUESTED PROJECTS	BOF APPROVED		
		TAX FUNI PAY-GO	USE OF FUI BALANCE	PROPOSED BONDING
<b>BOARD OF EDUCATION</b>				
HS- Main Sewer Pipe	14,500	-	14,500	-
HS- Athletic Field & Track	7,690,901			
SS- Lawnmower Replacement	14,134			
NS- Student Drop off	97,782			
MS- Partial Roof Replacement	2,220,000			
DS- Teacher Chrombooks	37,856			
<b>TOTAL BOE</b>	<b>10,075,172</b>	<b>-</b>	<b>14,500</b>	<b>-</b>
<b>FIRE</b>				
Self Contained Breathing App Bottle Replace	38,052	-	38,052	-
Apparatus Replacement	1,700,000			
<b>TOTAL EIDC</b>	<b>1,738,052</b>	<b>-</b>	<b>38,052</b>	<b>-</b>
<b>LIBRARY</b>				
Faucet Repair	2,640		*2,640	
Lighting Upgrades	24,727		*24,727	
<b>TOTAL LIBRARY</b>	<b>27,367</b>		<b>27,367</b>	
<b>GENERAL GOVERNMENT</b>				
Security Upgrades	75,000	0	75,000	
Clerk- Record Back Scanning	54,410			
Gutter Repalcement DPW Garage	33,000			
Safety Complex Office Renovation	50,000			
Town Hall BMS Upgrade	50,000			
Town Hall Renovation	25,000			
<b>TOTAL GENERAL GOVERNMENT</b>	<b>287,410</b>	<b>0</b>	<b>75,000</b>	<b>-</b>
<b>PARKS AND RECREATION</b>				
Floor Repair- Park Facilities	47,000			
<b>TOTAL PARKS AND RECREATION</b>	<b>47,000</b>		<b>-</b>	<b>-</b>
<b>PUBLIC WORKS</b>				
Facilites Dept Service Van	65,000			
Truck Replacement (Every 2 years)	169,000			
Truck Body Repair (Every 2 years)	35,000			
Renovate Irrigation Systems	16,000			
Town Hall Parking Lot Improvements	141,000			
<b>TOTAL PUBLIC WORKS</b>	<b>426,000</b>	<b>-</b>		<b>-</b>
<b>ROADWAY INFRASTRUCTURE</b>				
Engineering	100,000			
Druid, Briarcliff & Cortland	358,987			
Spring Street: Volunteer to Rt 75	550,000		**550,000	
St Mary	126,576			
Pershing	1,229,279			
Jubrey	1,399,295			
<b>TOTAL ROADWAY INFRASTRUCTURE</b>	<b>3,764,137</b>			
<b>TOTAL CAPITAL IMPROVEMENTS</b>	<b>\$16,365,138</b>	<b>\$0</b>	<b>\$127,552</b>	<b>\$0</b>

\*Use of TIF Funds

\*\*Use of remaining LoCIP funds (restricted funds from the State)

TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2027

BOARD OF EDUCATION  
EXPENDITURES  
(Schedule C)

	ACTUAL YEAR END 2022-23	ACTUAL YEAR END 2023-24	ACTUAL YEAR END 2024-25	APPROVED BUDGET 2025-26	REQUESTED BUDGET 2026-27	BOF APPROVED BUDGET 2026-27
<b>GENERAL CONTROL</b>						
Central Admin. (Inclu. Bus. Off)	\$1,099,193	\$1,363,550	\$1,177,387	\$1,178,357	\$1,553,658	\$1,427,022
Administrative Expenses	221,552	229,154	323,289	239,159	261,460	261,460
<b>Total General Control</b>	<b>1,320,745</b>	<b>1,592,704</b>	<b>1,500,676</b>	<b>1,417,516</b>	<b>1,815,118</b>	<b>1,688,482</b>
<b>INSTRUCTION</b>						
School Administrators	931,964	1,053,872	1,089,601	1,091,544	1,062,354	629,030
Certified Instructional Staff	14,410,245	14,471,879	14,714,882	14,916,069	15,831,402	15,831,402
Non-Certified Staff	1,949,465	2,425,008	2,804,821	2,904,513	3,934,032	3,934,032
Secretarial	360,400	363,979	384,002	390,362	494,434	494,434
Textbooks	887	2,585	9,080	9,104	1,164	1,164
Library	13,230	25,846	28,261	29,561	27,027	27,027
Technology Instructional Exp.	180,846	227,062	231,778	233,996	248,397	248,397
Teaching Supplies	130,157	184,804	217,783	229,391	247,297	247,297
Instructional Support Expenses	40,577	54,735	54,749	55,729	56,933	56,933
<b>Total Instruction</b>	<b>18,017,772</b>	<b>18,809,771</b>	<b>19,534,956</b>	<b>19,860,269</b>	<b>21,903,040</b>	<b>21,469,716</b>
<b>HEALTHCARE</b>	<b>337,852</b>	<b>335,939</b>	<b>409,405</b>	<b>419,337</b>	<b>379,796</b>	<b>379,796</b>
<b>TRANSPORTATION</b>	<b>1,680,139</b>	<b>1,808,013</b>	<b>1,825,762</b>	<b>1,914,347</b>	<b>2,037,767</b>	<b>2,037,767</b>
<b>OPERATION OF PLANT</b>						
Building & Grounds Staff	1,223,376	1,434,572	1,442,446	1,424,348	1,575,423	1,575,423
Contracted Services/Plant Operation	253,960	379,124	427,125	419,501	475,162	475,162
Utilities	887,207	1,098,395	1,077,681	1,046,292	1,243,190	1,243,190
Custodial Supplies	-	129,748	136,875	154,000	150,000	150,000
<b>Total Operation of Plant</b>	<b>2,364,543</b>	<b>3,041,838</b>	<b>3,084,127</b>	<b>3,044,141</b>	<b>3,443,775</b>	<b>3,443,775</b>
<b>MAINTENANCE OF PLANT</b>						
Building & Grounds Repair	126,030	187,056	174,596	186,685	178,830	141,020
Educational Equipment Repair	93,230	157,257	141,893	132,350	145,852	145,852
Replacement Equipment	4,037	-	26,734	15,250	15,700	15,700
<b>Total Maintenance of Plant</b>	<b>223,298</b>	<b>344,312</b>	<b>343,223</b>	<b>334,285</b>	<b>340,382</b>	<b>302,572</b>
<b>OTHER</b>						
Retirement/Social Security	1,418,168	1,465,885	1,582,663	1,575,000	1,663,528	1,663,528
Insurance	4,142,628	2,025,261	2,177,535	2,283,950	4,557,144	1,482,803
Student Activities	511,517	418,141	488,510	589,955	637,895	637,895
Capital Expenditures	26,193	6,109	8,867	4,200	57,931	57,931
Other Operational Reductions TBD	-	-	-	-	-	-
Lease Agreements	-	-	78,613	76,323	-	-
Tuition and Special Services	2,122,347	3,168,074	2,413,028	2,531,862	2,929,991	2,929,991
<b>Total Other</b>	<b>8,220,853</b>	<b>7,083,470</b>	<b>6,749,214</b>	<b>7,061,290</b>	<b>9,846,489</b>	<b>6,772,148</b>
<b>TOTAL BOARD OF EDUCATION EXPENDITURE</b>	<b>\$32,165,201</b>	<b>\$33,016,046</b>	<b>\$33,447,363</b>	<b>\$34,051,185</b>	<b>\$39,766,368</b>	<b>\$36,094,257</b>