

**TOWN OF WINDSOR LOCKS, CONNECTICUT
APPROVED GENERAL FUND BUDGET
FOR THE YEAR ENDING**

June 30, 2026

**BOARD OF FINANCE
APPROVED BUDGET 2026**

REVENUE - SCHEDULE A	\$ 61,413,831
Use of Fund Balance	-
	61,413,831
EXPENDITURES - SCHEDULE B	
General Government	2,665,330
Public Safety	6,108,095
Public Works	3,305,999
Health and Welfare	765,667
Recreation	766,882
Employee Benefits	9,163,322
Debt Service	4,467,616
	27,242,913
BOARD OF EDUCATION - SCHEDULE C	34,051,185
CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D	119,732
	\$ 61,413,830
Approved Mill Rate	20.79
GRANT FUNDING - SCHEDULE D	565,268
UNALLOCATED CAPITAL - SCHEDULE D	129,548
UNASSIGNED FUND BALANCES- SCHEDULE D	84,578
PROPOSED BONDING- SCHEDULE D	-

Approved by the Board of Finance

Lori Quagliaroli, Chairwoman

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2026**

**REVENUES
(Schedule A)**

	ACTUAL YEAR END 2022-23	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	REQUESTED BUDGET 2025-26	APPROVED BUDGET 2025-26
PROPERTY TAXES					
Current Taxes	\$ 37,189,749	\$ 39,240,232	\$ 41,760,738	\$ 42,900,562	\$ 40,958,789
Supplemental Taxes	1,533,135	1,559,509	1,500,000	1,500,000	1,500,000
Prior Year Taxes	451,012	1,101,288	375,000	650,000	850,000
Interest and Lien Fees	285,629	728,121	225,000	450,000	500,000
Current Year Refunds	(67,507)	(119,906)	-	-	-
Telecom PILOT	36,766	53,610	53,600	53,600	53,600
Housing Authority PILOT	36,642	38,260	38,200	38,200	38,200
TOTAL PROPERTY TAXES	39,465,427	42,601,114	43,952,538	45,592,362	43,900,589
INTERGOVERNMENTAL-Gen. Gov't.					
American Rescue Plan	-	-	500,000	-	-
CIP - LoCIP	-	117,834	117,842	119,256	119,732
Elderly Circuit Breaker	-	-	-	-	-
Mashantucket Pequot Grant	387,713	387,713	387,713	387,713	387,713
Municipal Grants-in-Aid	2,784,595	2,784,595	2,784,595	2,784,595	2,784,595
Municipal Revenue Sharing	254,551	468,729	150,116	150,116	150,116
Municipal Stabilization Grant	150,116	-	-	-	-
Office of Emergency Management	-	12,933	6,265	6,265	6,265
Off-Track Betting/Teletheater	288,204	250,175	236,000	236,000	236,000
PILOT-CT Airport Authority	3,319,686	3,319,686	3,319,685	3,319,685	3,319,685
PILOT-State owned Property	151,699	286,227	273,012	291,216	291,216
Senior Center Transportation Grant	14,368	29,468	14,368	14,368	14,368
Totally Disabled Grant	627	617	600	600	600
Veteran's Exemptions	5,607	3,922	4,000	4,000	4,000
Youth Services	14,102	14,103	14,186	14,186	14,186
TOTAL INTERGOVERNMENTAL	7,371,269	7,676,003	7,808,382	7,328,000	7,328,476
EDUCATION					
Educational Cost Sharing	4,654,697	5,118,017	4,652,368	4,652,368	4,652,368
School Building Grants	-	-	-	-	-
TOTAL EDUCATION	4,654,697	5,118,017	4,652,368	4,652,368	4,652,368
CHARGE FOR SERVICES					
Airplane Registration Fees	65,200	67,700	65,000	70,000	70,000
Assessor's Office	580	520	500	500	500
Blight Enforcement	16,584	33,960	15,000	20,000	20,000
Building Permits	502,399	983,950	550,000	750,000	750,000
Conveyance Tax	212,616	309,816	200,000	200,000	200,000
Fire Marshal Application Fee	61,271	200,152	50,000	65,000	65,000
Fire Private Duty	12,000	7,500	12,000	-	12,000
Foreign Trade Zone	-	-	-	-	-
Inland/Wetlands Fees	1,281	-	1,000	1,000	1,000
Other Licenses and Permits	8,630	8,625	9,000	9,000	9,000
Park Revolving Fund	-	-	-	-	-
Planning and Zoning	9,975	1,704	6,000	6,000	6,000
Police Accident Reports	2,400	2,039	2,500	2,500	2,500
Police Parking Tickets	2,075	2,850	2,500	2,500	2,500
Police Private Duty Rev	50,000	60,000	100,000	100,000	100,000
Rent from Schools	720	-	-	-	-

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2026**

**REVENUES
(Schedule A)**

	ACTUAL YEAR END 2022-23	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	REQUESTED BUDGET 2025-26	APPROVED BUDGET 2025-26
Rent from Town Building	-	-	-	-	-
Senior Citizen Mini-Bus Fees	3,025	3,570	6,100	6,100	9,100

CHARGE FOR SERVICES (continued)

Superior Court	17,565	7,580	10,000	8,000	8,000
Tobacco Valley Probate Cost Share	12,886	22,408	23,985	27,193	27,193
Tower Rentals	106,329	112,400	110,000	110,000	110,000
Town Clerk	85,943	77,486	87,000	90,000	90,000
Tuitions	-	-	-	-	-
Trash	2,500	2,900	6,000	6,000	1,206,000
Zoning Board of Appeals	881	746	1,000	1,000	1,000
TOTAL CHARGES FOR SERVICES	1,174,859	1,905,906	1,257,585	1,474,793	2,689,793

INVESTMENT INCOME	349,974	968,185	150,000	750,000	750,000
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OTHER REVENUE

Miscellaneous Receipts	47,143	21,389	40,000	40,000	40,000
Bottle Deposit Rebate	34,686	33,281	33,000	33,000	33,000
Recycling Rebate	6,968	2,507	4,000	4,000	4,000
Worker's Comp/Ins. Rebates	474,479	13,262	50,000	50,000	50,000
TOTAL OTHER REVENUES	563,276	70,438	127,000	127,000	127,000

TOTAL REVENUES	53,579,502	58,339,663	57,947,873	59,924,522	59,448,226
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OTHER FINANCING SOURCES

Bond/BAN Premiums	-	78,034	-	450,000	450,000
Sale of Asset	-	91,250	-	-	-
James DeForest Phelps Fund	-	-	-	-	-
Sewer Admin Fund Reimb (Debt)	476,606	469,606	464,406	459,156	459,156
Sewer Admin Fund Reimb (Admin Sta	204,407	177,391	181,449	181,449	181,449
Transfer in from Highway fund (use of	150,000	150,000	150,000	150,000	175,000
Transfer in from Other Funds	-	-	-	-	-
Use of Tax Stabilization Fund	-	-	350,000	700,000	700,000
TOTAL OTHER FINANCING SOURCES	831,013	966,281	1,145,855	1,940,605	1,965,605

**TOTAL REVENUES AND OTHER
FINANCING SOURCES**

\$ 54,410,516	\$ 59,305,945	\$ 59,093,728	\$ 61,865,127	\$ 61,413,831
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**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2026**

**EXPENDITURES
(Schedule B)**

	ACTUAL YEAR END 2022-23	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	REQUESTED BUDGET 2025-26	APPROVED BUDGET 2025-26
GENERAL GOVERNMENT					
Assessor	\$ 217,923	\$ 223,396	\$ 249,216	\$ 267,744	251,116
Auditing Services & Prof. Fees	33,550	32,956	35,000	41,000	41,000
Board of Assessment Appeals	709	773	1,092	610	1,022
Board of Finance	6,783	19,775	12,944	10,231	7,636
Board of Selectmen	175,375	192,434	200,589	198,677	183,522
Building Official	305,772	377,354	372,984	448,402	412,652
Capital Improvement Advisory Comn	-	-	-	-	-
Conservation Commission	1,933	2,283	3,097	2,692	1,008
Contingency Fund	-	-	200,000	150,000	159,554
Economic Dev. Comm. (EIDC)	14,450	12,677	10,217	10,217	7,458
Finance Department	322,158	327,213	343,786	513,398	467,678
General Exp. All Buildings	36,500	34,597	39,225	39,225	23,300
Historic Train Station	1,039	1,024	1,444	16,450	-
Historical Commission	1,790	3,247	2,473	1,873	1,774
Holiday Observance	3,289	3,282	3,300	3,300	2,500
Human Resources	69,310	71,575	74,568	92,001	-
Information Technologies	176,710	177,879	204,048	215,577	205,577
Inland/Wetlands Agency	5,560	2,955	5,387	3,705	3,798
Municipal Associations	21,530	21,454	21,510	21,510	21,510
Planning & Zoning Commission	12,197	12,763	11,266	12,434	12,273
Probate Court	23,881	26,634	31,150	35,450	35,300
Registrar of Voters	53,989	54,152	82,619	80,490	82,448
Tax Collector	273,601	248,607	310,357	317,919	312,435
Town Clerk	160,009	161,408	167,706	175,746	179,628
Town Counsel	48,613	132,658	48,500	61,500	46,500
Town Engineer	44,850	53,349	39,000	39,000	19,000
Town Office Building	184,481	179,369	193,276	200,619	182,314
Town Treasurer	200	200	200	200	200
Zoning Board of Appeals	4,731	4,025	4,194	4,694	4,127
TOTAL GENERAL GOV'T.	2,200,935	2,378,037	2,669,148	2,964,664	2,665,330
PUBLIC SAFETY					
Fire Commission	391,523	377,313	462,606	508,752	463,956
Fire Marshal	64,035	77,486	102,845	103,003	98,729
Marine Services	-	-	500	500	500
Nine Bay Garage	1,792	2,827	2,403	2,403	2,403
Off. Of Emergency Management	25,686	27,590	34,302	43,139	35,730
Ambulance Assoc.	49,998	35,000	35,000	35,000	35,000
Police	4,121,373	4,380,243	4,496,410	4,771,142	4,334,470
Animal Control Facility	8,875	8,378	8,487	9,587	9,587
Safety Complex	165,641	194,418	185,836	171,220	130,720
Police Station (Spring)	-	-	-	151,263	151,263
Spring Street Garage	8,197	8,721	9,534	9,534	9,534
Watermain/Street Lighting	767,780	761,189	839,631	875,000	836,203
TOTAL PUBLIC SAFETY	5,604,900	5,873,164	6,177,554	6,680,543	6,108,095

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2026**

**EXPENDITURES
(Schedule B)**

	ACTUAL YEAR END 2022-23	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	REQUESTED BUDGET 2025-26	APPROVED BUDGET 2025-26
PUBLIC WORKS					
Landfill/Refuse Removal	1,174,700	1,231,068	1,312,507	1,380,144	1,380,144
Public Works Department	1,644,910	1,683,753	1,786,532	1,898,827	1,751,425
Snow Removal	73,360	100,820	121,500	123,000	121,500
Public Works Garage	51,977	50,037	54,632	54,930	52,930
TOTAL PUBLIC WORKS	2,944,948	3,065,678	3,275,171	3,456,901	3,305,999
HEALTH AND WELFARE					
Commission on Needs of the Aging	233,062	259,313	279,487	280,452	282,331
Senior Center Building	114,177	112,105	115,545	25,725	-
Senior Center Building (Spring)	-	-	-	105,419	105,419
Social Services	104,546	133,311	120,238	143,519	147,038
Outside Services	110,674	110,958	114,719	114,719	114,719
Veterans' Services	49	-	500	1,000	1,000
Youth Services Bureau	80,258	107,546	110,842	110,842	115,160
TOTAL HEALTH & WELFARE	642,766	723,232	741,331	781,676	765,667
RECREATION					
Park and Recreation	277,890	305,031	317,239	329,571	290,191
Public Library	481,027	496,416	508,175	520,567	476,691
TOTAL RECREATION	758,917	801,447	825,414	850,138	766,882
EMPLOYEE BENEFITS AND INSURANCE					
Town Wide Employee Benefits	3,761,558	6,437,432	6,412,422	8,033,661	8,525,207
Post Employment Benefits	-	115,723	176,637	196,747	196,747
Insurance and Bonds	488,112	465,771	496,079	441,368	441,368
TOTAL EMP. BENEFITS & INS.	4,249,670	7,018,926	7,085,138	8,671,776	9,163,322
DEBT SERVICE					
Bond Redemption	2,130,137	2,802,918	2,685,000	2,265,000	2,265,000
Interest	1,178,284	1,423,043	1,315,944	2,202,616	2,202,616
TOTAL DEBT SERVICE	3,308,422	4,225,961	4,000,944	4,467,616	4,467,616
TOTAL EXPENDITURES -Town Gov't	19,710,559	24,086,446	24,774,700	27,873,314	27,242,912
BOARD OF EDUCATION	32,165,201	33,015,556	34,051,186	39,120,214	34,051,186
CAPITAL IMPROVEMENT PLAN	2,898,845	591,000	267,842	119,256	119,732
TRANSFER OUT-OTHER FUNDS	303,000	-	-	-	-
TOTAL EXPENDITURES	\$ 55,077,604	\$ 57,693,002	\$ 59,093,728	\$ 67,112,784	61,413,831

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2026**

**BOARD OF EDUCATION
EXPENDITURES
(Schedule C)**

	ACTUAL YEAR END 2022-23	ACTUAL YEAR END 2023-24	APPROVED BUDGET 2024-25	REQUESTED BUDGET 2025-26	APPROVED BUDGET 2025-26
GENERAL CONTROL					
Central Admin. (Inclu. Bus. Off)	\$ 1,099,193	\$ 1,419,490	\$ 1,191,699	\$ 1,589,878	\$ 1,581,038
Administrative Expenses	221,552	221,973	224,079	248,033	248,033
Total General Control	1,320,745	1,641,463	1,415,778	1,837,912	1,829,071
INSTRUCTION					
School Administrators	931,964	1,074,718	1,097,544	1,006,470	1,006,470
Certified Instructional Staff	14,410,245	14,942,693	14,893,030	15,327,642	15,262,020
Non-Certified Staff	1,949,465	2,521,529	2,890,972	3,477,329	3,257,287
Secretarial	360,400	367,095	389,171	490,124	490,124
Textbooks	887	2,500	24,030	472	472
Library	13,230	25,774	29,561	32,435	32,435
Technology Instructional Exp.	180,846	222,124	208,996	240,374	233,174
Teaching Supplies	130,157	185,675	229,391	250,916	250,916
Instructional Support Expenses	40,577	61,706	55,729	64,499	62,092
Total Instruction	18,017,772	19,403,815	19,818,424	20,890,262	20,594,990
HEALTHCARE	337,852	339,236	419,337	433,928	428,902
TRANSPORTATION	1,680,139	1,881,834	1,931,183	1,957,744	1,932,744
OPERATION OF PLANT					
Building & Grounds Staff	1,223,376	1,390,593	1,393,031	1,478,989	1,463,617
Contracted Services/Plant Operation	253,960	405,552	419,501	480,913	478,913
Utilities	887,207	1,000,821	1,046,292	1,251,060	1,251,060
Custodial Supplies	-	130,000	154,000	154,000	154,000
Total Operation of Plant	2,364,543	2,926,965	3,012,824	3,364,962	3,347,590
MAINTENANCE OF PLANT					
Building & Grounds Repair	126,030	164,463	186,685	186,960	186,960
Educational Equipment Repair	93,230	130,615	137,550	135,674	135,674
Replacement Equipment	4,037	-	15,250	12,200	12,200
Total Maintenance of Plant	223,298	295,077	339,485	334,834	334,834
OTHER					
Retirement/Social Security	1,418,168	1,558,984	1,575,000	1,607,000	1,607,000
Insurance	4,142,628	2,064,173	2,338,950	5,742,447	1,059,811
Student Activities	511,517	503,939	587,820	655,621	627,488
Capital Expenditures	26,193	1,000	4,200	16,960	16,960
Lease Agreements	-	-	76,323	-	-
Tuition and Special Services	2,122,347	2,409,353	2,531,862	2,278,544	2,271,795
Total Other	8,220,853	6,537,449	7,114,155	10,300,572	5,583,054
TOTAL BOARD OF EDUCATION EXPENDITURES	\$ 32,165,201	\$ 33,025,838	\$ 34,051,186	\$ 39,120,214	\$ 34,051,185

**TOWN OF WINDSOR LOCKS
GENERAL FUND BUDGET
YEAR ENDING JUNE 30, 2026**

		BOF APPROVED						
	REQUESTED	TAX FUNDED	UNALLOC.	GRANT	CIP	TIF	HIGHWAY	
	PROJECTS	PAY-GO	CAPITAL	FB	FB	FB	FB	BONDING
BOARD OF EDUCATION								
Field Replacement	8,025,300	-	-	-	-	-	-	-
NSS - Chimney Siding	93,000	-	-	-	-	-	-	-
Oil Tank Replacement	200,000	-	-	-	-	-	-	-
Chromebooks	61,712	-	-	-	-	-	-	-
TOTAL BOE	8,380,012	-	-	-	-	-	-	-
CONA								
Bus Shelter	141,000	-	-	-	-	-	-	-
Bus Grant-Town share	15,000	-	-	-	-	-	-	-
TOTAL CONA	156,000	-	-	-	-	-	-	-
PUBLIC SAFETY								
E-draulic Rescue Tool	67,100	-	-	-	-	-	-	-
Apparatus Replacement	1,500,000	-	-	-	-	-	-	-
SCBA Bottle Replacements	34,578	-	-	-	34,578	-	-	-
SCBA Replacements	27,400	-	-	-	-	-	-	-
Office Furniture Replacement	30,000	-	-	-	-	-	-	-
Raadio Infrastructure	125,000	-	-	-	-	-	-	-
Police Vehicle	61,000	-	-	-	-	-	-	-
TOTAL PUBLIC SAFETY	1,845,078	-	-	-	34,578	-	-	-
GENERAL GOVERNMENT								
Clerk- Back scanning	12,000	-	-	-	-	-	-	-
Main Street revitalization	50,000	-	-	-	-	50,000	-	-
Town Hall Reno. (LoCIP)	25,000	-	-	-	-	-	-	-
TOTAL GENERAL GOVERNMENT	87,000	-	-	-	-	50,000	-	-
HISTORICAL COMMISSION								
Noden Reed Barn(LOCIP)	230,000	119,732	-	110,268	-	-	-	-
TOTAL HISTORICAL	230,000	119,732	-	110,268	-	-	-	-
LIBRARY								
Concrete Repair (TIF)	-	-	-	-	-	-	-	-
TOTAL LIBRARY	-	-	-	-	-	-	-	-
PARKS AND RECREATION								
Pesci Park Dugout/ Pressbox	60,825	-	-	-	-	-	-	-
TOTAL PARKS AND RECREATION	60,825	-	-	-	-	-	-	-
PUBLIC WORKS								
Stand On Mowers (2)	27,000	-	-	-	-	-	-	-
Z Turn Mowers	41,000	-	-	-	-	-	-	-
Six Wheel Plow Truck (2007)	325,000	-	-	-	-	-	-	-
UST Removal Safety Complex	59,548	-	59,548	-	-	-	-	-
Erosion Control(LOCIP)	455,000	-	-	455,000	-	-	-	-
Park irrigation renovation	16,000	-	-	-	-	-	-	-
TOTAL PUBLIC WORKS	923,548	-	59,548	455,000	-	-	-	-
ROADWAY INFRASTRUCTURE								
Engineering (TAR)	70,000	-	70,000	-	-	-	-	-
Parling Lot Paving	136,000	-	-	-	-	-	-	-
West Street: Spring to Elm	-	-	-	-	-	-	-	-
North Street	-	-	-	-	-	-	-	-
Old County Road: HH to RT. 20	-	-	-	-	-	-	-	-
Hughes Lane	-	-	-	-	-	-	-	-
Copper Drive	-	-	-	-	-	-	-	-
Druid Street	-	-	-	-	-	-	-	-
St. Mary's Drive	150,821	-	-	-	-	-	-	-
Michelle Drive	-	-	-	-	-	-	-	-
Paul Drive	-	-	-	-	-	-	-	-
Orchard Hill Drive	-	-	-	-	-	-	-	-
Litchfield Drive	-	-	-	-	-	-	-	-
Pershing Road	-	-	-	-	-	-	-	-
Hickory Street	-	-	-	-	-	-	-	-
South Elm	-	-	-	-	-	-	-	-
Jubrey Lane	1,438,743	-	-	-	-	-	-	-
Spring Street: Volunteer to rt. 75	6,028,425	-	-	-	-	-	-	-
TOTAL ROADWAY	7,823,989	-	70,000	-	-	-	-	-
TOTAL CAPITAL IMPROVEMENTS	\$19,506,452	\$ 119,732	\$ 129,548	\$ 565,268	\$ 34,578	\$ 50,000	\$ -	\$ -

**TOWN OF WINDSOR LOCKS
TAX INCREMENT FINANCING FUND BUDGET
YEAR ENDING JUNE 30, 2026**

	ACTUAL YEAR END 2022-23	ACTUAL YEAR END 2023-24	REQUEUSTED BUDGET 2024-25	REQUESTED BUDGET 2025-26	APPROVED BUDGET 2025-26
REVENUES					
Downtown TIF	\$ 201,677	\$ 251,918	\$ 181,196	\$ 430,191	\$ 494,071
Champion's Landing East	-	-	-	-	-
Champion's Landing West	-	-	-	-	-
TOTAL REVENUES	\$ 201,677	\$ 251,918	\$ 181,196	\$ 430,191	\$ 494,071
EXPENDITURES					
Downtown TIF	\$ 198,707	\$ 74,608	\$ 181,196	\$ 430,191	\$ 494,071
Champion's Landing East	-	-	-	-	-
Champion's Landing West	-	-	-	-	-
TOTAL EXPENDITURES	\$ 198,707	\$ 74,608	\$ 181,196	\$ 430,191	\$ 494,071
TOTAL REVENUES OVER EXPENDITURES	2,971	177,310	-	-	-