

**TOWN OF WINDSOR LOCKS, CONNECTICUT  
APPROVED GENERAL FUND BUDGET  
FOR THE YEAR ENDING**

***June 30, 2024***

**BOARD OF FINANCE**

**APPROVED BUDGET 2024**

<b>REVENUE - SCHEDULE A</b>	\$	58,167,479
Use of Fund Balance		-
		<u><b>58,167,479</b></u>

**EXPENDITURES - SCHEDULE B**

General Government	2,651,841
Public Safety	5,759,877
Public Works	3,198,759
Health and Welfare	698,811
Recreation	801,921
Employee Benefits	7,213,471
Debt Service	<u>4,225,961</u>
	24,550,641

<b>BOARD OF EDUCATION - SCHEDULE C</b>	33,025,838
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<b>CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D</b>	<u>591,000</u>
	<u><b>\$ 58,167,479</b></u>

<b>Approved Mill Rate</b>	<b>26.33</b>
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<b>UNASSIGNED FUND BALANCE- SCHEDULE D</b>	<b>1,602,280</b>
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<b>PROPOSED BONDING- SCHEDULE D</b>	<b>5,630,000.00</b>
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**Approved by the Board of Finance**

Norman Boucher, Chairman

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2024**

**REVENUES  
(Schedule A)**

	<b>ACTUAL YEAR END 2020-21</b>	<b>ACTUAL YEAR END 2021-22</b>	<b>APPROVED BUDGET 2022-23</b>	<b>APPROVED BUDGET 2023-24</b>
<b>PROPERTY TAXES</b>				
Current Taxes	\$ 35,494,975	\$ 35,601,411	\$ 36,171,789	\$39,554,953
Supplemental Taxes	1,289,354	1,071,334	1,200,000	1,350,000
Prior Year Taxes	1,147,407	627,111	500,000	820,000
Interest and Lien Fees	540,139	264,999	250,000	435,000
Telecom PILOT	38,499	30,891	30,000	36,000
Housing Authority PILOT	39,056	-	39,000	36,600
<b>TOTAL PROPERTY TAXES</b>	<b>38,549,430</b>	<b>37,595,745</b>	<b>38,190,789</b>	<b>42,232,553</b>
<b>INTERGOVERNMENTAL-Gen. Gov't.</b>				
American Rescue Plan	-	-	500,000	1,000,000
CIP - LoCIP	-	-	81,258	441,000
Elderly Circuit Breaker	-	-	-	-
Mashantucket Pequot Grant	470,611	387,713	387,713	387,713
Municipal Grants-in-Aid	2,360,422	2,784,595	2,784,595	2,784,595
Municipal Revenue Sharing	-	30,833	-	150,116
Municipal Stabilization Grant	150,116	150,116	150,166	-
Office of Emergency Management	-	-	6,200	6,200
Off-Track Betting/Teletheater	266,819	308,578	250,000	236,000
PILOT-CT Airport Authority	3,319,686	3,319,686	3,319,685	3,319,685
PILOT-State owned Property	58,031	107,448	148,654	252,668
Senior Center Transportation Grant	14,368	-	14,368	14,368
Totally Disabled Grant	559	627	500	600
Veteran's Exemptions	6,380	5,903	6,000	6,000
Youth Services	14,189	14,186	14,186	14,186
<b>TOTAL INTERGOVERNMENTAL</b>	<b>6,661,181</b>	<b>7,109,685</b>	<b>7,663,325</b>	<b>8,613,131</b>
<b>EDUCATION</b>				
Educational Cost Sharing	4,683,739	4,827,207	4,652,368	4,652,368
School Building Grants	-	-	-	-
<b>TOTAL EDUCATION</b>	<b>4,683,739</b>	<b>4,827,207</b>	<b>4,652,368</b>	<b>4,652,368</b>
<b>CHARGE FOR SERVICES</b>				
Airplane Registration Fees	57,700	57,700	57,700	63,000
Assessor's Office	145	100	50	100
Blight Enforcement	11,061	14,423	5,000	15,000
Building Permits	235,493	356,459	310,000	325,000
Conveyance Tax	176,212	299,920	130,000	150,000
Fire Marshal Application Fee	16,022	42,104	40,000	40,000
Fire Private Duty	-	-	-	12,000
Inland/Wetlands Fees	-	-	1,000	1,000
Other Licenses and Permits	16,000	8,820	10,000	10,000
Planning and Zoning	9,577	3,594	4,000	5,000
Police Accident Reports	1,375	2,217	2,000	2,000
Police Parking Tickets	1,175	2,000	4,000	2,000
Police Private Duty Rev	50,000	50,000	50,000	60,000
Rent from Schools	-	660	1,000	1,000
Rent from Town Building	-	-	-	-
Senior Citizen Mini-Bus Fees	1,860	2,823	3,500	3,500

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2024**

**REVENUES  
(Schedule A)**

	<b>ACTUAL YEAR END 2020-21</b>	<b>ACTUAL YEAR END 2021-22</b>	<b>APPROVED BUDGET 2022-23</b>	<b>APPROVED BUDGET 2023-24</b>
<b>CHARGE FOR SERVICES (continued)</b>				
Superior Court	2,770	6,140	7,000	7,000
Tobacco Valley Probate Cost Share	16,248	16,367	18,165	22,215
Town Clerk	118,549	108,609	100,000	100,000
Tower Rentals	117,614	101,834	114,000	110,000
Trash Hauler Permits	7,200	3,810	6,000	6,000
Zoning Board of Appeals	1,801	279	1,000	1,000
<b>TOTAL CHARGES FOR SERVICES</b>	<b>840,800</b>	<b>1,077,860</b>	<b>864,415</b>	<b>935,815</b>
<b>INVESTMENT INCOME</b>	<b>57,227</b>	<b>(353,632)</b>	<b>100,000</b>	<b>100,000</b>
<b>OTHER REVENUE</b>				
Foreign Trade Zone	1,667	-	-	-
Miscellaneous Receipts	42,649	126,385	30,000	40,000
Bottle Deposit Rebate	-	13,708	33,000	33,000
Recycling Rebate	3,516	4,454	5,000	5,000
Worker's Compensation/Insurance Rebates	180,829	135,903	50,000	55,000
<b>TOTAL OTHER REVENUES</b>	<b>228,661</b>	<b>280,450</b>	<b>118,000</b>	<b>133,000</b>
<b>TOTAL REVENUES</b>	<b>51,021,038</b>	<b>50,537,316</b>	<b>51,588,897</b>	<b>56,666,867</b>
<b>OTHER FINANCING SOURCES</b>				
Bond/BAN Premiums	-	649,093	-	-
Sale of Asset	-	-	-	-
James DeForest Phelps Fund	1	-	3	3
Sewer Admin Fund Reimb (Debt)	590,582	572,265	476,606	469,606
Sewer Admin Fund Reimb ( Admin Staffing)	92,300	94,898	175,291	181,003
Transfer in from Highway fund (use of TAR)	150,000	150,000	150,000	150,000
Transfer in from Other Funds	2,350	19,120	-	-
Use of Tax Stabilization Fund	-	-	-	700,000
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>835,233</b>	<b>1,485,376</b>	<b>801,900</b>	<b>1,500,612</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$ 51,856,271</b>	<b>\$ 52,022,692</b>	<b>\$ 52,390,797</b>	<b>\$ 58,167,479</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2024**

**EXPENDITURES  
(Schedule B)**

	<b>ACTUAL YEAR END 2020-21</b>	<b>ACTUAL YEAR END 2021-22</b>	<b>APPROVED BUDGET 2022-23</b>	<b>REQUESTED BUDGET 2023-24</b>	<b>APPROVED BUDGET 2023-24</b>
<b>GENERAL GOVERNMENT</b>					
Assessor	\$ 192,462	\$ 207,708	\$ 228,864	\$ 248,417	\$ 265,395
Auditing Services & Prof. Fees	32,400	29,300	30,800	31,300	31,300
Board of Assessment Appeals	1,011	1,247	1,072	1,072	1,081
Board of Finance	8,930	18,260	33,682	33,982	34,146
Board of Selectmen	173,630	178,571	176,483	180,741	192,911
Building Official	282,243	268,251	299,658	366,367	367,510
Capital Improvement Advisory Comrn	-	75	307	307	316
Conservation Commission	1,492	1,525	3,016	3,446	3,069
Contingency Fund	-	-	150,000	150,000	200,000
Economic Dev. Comm. (EIDC)	9,197	11,639	15,203	15,203	15,072
Finance Department	274,026	286,093	310,190	318,717	324,448
General Exp. All Buildings	23,176	30,921	27,100	34,000	33,500
Historic Train Station	1,115	1,910	1,382	1,631	1,592
Historical Commission	1,487	2,516	1,958	16,653	2,562
Holiday Observance	2,794	2,953	3,300	3,300	3,300
Human Resources	66,498	67,529	69,057	69,057	71,065
Information Technologies	180,898	183,972	165,699	206,643	186,443
Inland/Wetlands Agency	476	2,138	4,190	5,190	5,280
Municipal Associations	17,183	21,530	21,530	21,454	21,454
Planning & Zoning Commission	9,073	6,535	11,014	12,764	10,976
Probate Court	21,148	21,266	25,950	28,850	28,850
Registrar of Voters	56,143	48,375	50,798	48,656	49,257
Tax Collector	319,649	297,917	326,595	326,493	324,035
Town Clerk	128,215	156,628	161,496	162,735	164,920
Town Counsel	61,650	106,070	61,000	61,000	61,000
Town Engineer	36,968	19,419	55,000	55,000	45,000
Town Office Building	161,615	180,637	186,386	207,616	203,061
Town Treasurer	200	200	200	200	200
Zoning Board of Appeals	3,429	2,530	4,024	4,024	4,098
<b>TOTAL GENERAL GOV'T.</b>	<b>2,067,107</b>	<b>2,155,714</b>	<b>2,425,954</b>	<b>2,614,818</b>	<b>2,651,841</b>
<b>PUBLIC SAFETY</b>					
Fire Commission	363,333	329,760	388,555	410,548	413,997
Fire Marshal	57,439	66,583	79,183	94,144	95,794
Marine Services	-	-	300	500	500
Nine Bay Garage	1,236	2,576	2,520	3,024	2,916
Off. Of Emergency Management	24,466	24,860	28,905	32,510	29,626
Ambulance Assoc.	50,000	-	50,000	35,000	35,000
Police	3,913,291	3,979,204	4,037,083	4,327,453	4,096,999
Animal Control Facility	6,330	7,409	8,101	9,492	9,171
Safety Complex	166,439	172,189	188,863	210,617	206,378
Spring Street Garage	8,828	8,579	10,084	11,841	11,402
Watermain/Street Lighting	727,498	740,509	799,344	865,899	858,094
<b>TOTAL PUBLIC SAFETY</b>	<b>5,318,860</b>	<b>5,331,670</b>	<b>5,592,938</b>	<b>6,001,028</b>	<b>5,759,877</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2024**

**EXPENDITURES  
(Schedule B)**

	<b>ACTUAL YEAR END 2020-21</b>	<b>ACTUAL YEAR END 2021-22</b>	<b>APPROVED BUDGET 2022-23</b>	<b>REQUESTED BUDGET 2023-24</b>	<b>APPROVED BUDGET 2023-24</b>
<b>PUBLIC WORKS</b>					
Landfill/Refuse Removal	1,114,749	1,139,539	1,222,773	1,257,616	1,257,616
Public Works Department	1,457,242	1,570,191	1,671,175	1,819,039	1,762,637
Snow Removal	92,273	103,438	121,500	123,000	121,500
Public Works Garage	39,812	49,569	50,290	59,415	57,006
<b>TOTAL PUBLIC WORKS</b>	<b>2,704,076</b>	<b>2,862,737</b>	<b>3,065,738</b>	<b>3,259,070</b>	<b>3,198,759</b>
<b>HEALTH AND WELFARE</b>					
Commission on Needs of the Aging	205,954	223,083	239,982	285,442	254,750
Senior Center Building	103,697	105,579	106,579	115,325	113,298
Social Services	89,083	93,340	93,112	110,672	112,512
Outside Services	112,055	112,124	112,399	113,458	113,458
Veterans' Services	-	53	1,000	1,000	1,000
Youth Services Bureau	70,180	72,488	73,342	101,952	103,793
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>580,970</b>	<b>606,668</b>	<b>626,414</b>	<b>727,849</b>	<b>698,811</b>
<b>RECREATION</b>					
Park and Recreation	224,864	265,007	283,689	314,439	305,505
Public Library	470,185	470,185	481,027	510,145	496,416
<b>TOTAL RECREATION</b>	<b>695,049</b>	<b>735,192</b>	<b>764,716</b>	<b>824,584</b>	<b>801,921</b>
<b>EMPLOYEE BENEFITS AND INSURANCE</b>					
Town Wide Employee Benefits	2,909,922	3,444,775	3,788,315	4,095,195	6,713,021
Insurance and Bonds	455,932	460,093	530,450	500,450	500,450
<b>TOTAL EMP. BENEFITS &amp; INS.</b>	<b>3,365,854</b>	<b>3,904,868</b>	<b>4,318,765</b>	<b>4,595,645</b>	<b>7,213,471</b>
<b>DEBT SERVICE</b>					
Bond Redemption	2,358,660	2,219,824	2,130,266	2,802,918	2,802,918
Interest	786,493	694,172	998,805	1,423,043	1,423,043
<b>TOTAL DEBT SERVICE</b>	<b>3,145,153</b>	<b>2,913,996</b>	<b>3,129,071</b>	<b>4,225,961</b>	<b>4,225,961</b>
<b>TOTAL EXPENDITURES -Town Gov't</b>	<b>17,877,068</b>	<b>18,510,844</b>	<b>19,923,596</b>	<b>22,248,955</b>	<b>24,550,641</b>
<b>BOARD OF EDUCATION</b>	<b>30,440,844</b>	<b>31,380,684</b>	<b>32,165,201</b>	<b>35,771,858</b>	<b>33,025,838</b>
<b>CAPITAL IMPROVEMENT PLAN</b>	<b>2,006,759</b>	<b>1,243,369</b>	<b>302,000</b>	<b>9,595,419</b>	<b>591,000</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 50,324,671</b>	<b>\$ 51,134,897</b>	<b>\$ 52,390,797</b>	<b>\$ 67,616,232</b>	<b>\$ 58,167,479</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2024**

**BOARD OF EDUCATION  
EXPENDITURES  
(Schedule C)**

	<b>ACTUAL YEAR END 2020-21</b>	<b>ACTUAL YEAR END 2021-22</b>	<b>APPROVED BUDGET 2022-23</b>	<b>REQUESTED BUDGET 2023-24</b>	<b>APPROVED BUDGET 2023-24</b>
<b>GENERAL CONTROL</b>					
Central Admin. (Inclu. Bus. Off)	\$ 1,240,945	\$ 1,241,232	\$ 1,229,534	\$ 1,491,364	\$ 1,456,931
Administrative Expenses	209,446	238,507	192,929	243,373	221,973
<b>Total General Control</b>	<b>1,450,391</b>	<b>1,479,739</b>	<b>1,422,463</b>	<b>1,734,737</b>	<b>1,678,904</b>
<b>INSTRUCTION</b>					
School Administrators	1,009,651	982,342	916,964	1,074,718	957,888
Certified Instructional Staff	14,299,306	14,444,943	14,666,423	15,344,610	14,961,561
Non-Certified Staff	2,036,169	1,998,576	2,278,523	2,644,540	2,567,050
Secretarial	358,838	359,370	362,627	367,095	367,095
Textbooks	1,163	1,930	1,200	30,462	2,500
Library	50,701	22,523	16,089	35,154	25,774
Technology Instructional Exp.	408,284	90,591	194,490	257,401	222,124
Teaching Supplies	220,645	163,991	146,381	224,298	185,675
Instructional Support Expenses	91,945	83,170	57,760	113,050	61,706
<b>Total Instruction</b>	<b>18,476,702</b>	<b>18,147,436</b>	<b>18,640,457</b>	<b>20,091,328</b>	<b>19,351,373</b>
<b>HEALTHCARE</b>	<b>356,225</b>	<b>323,991</b>	<b>331,896</b>	<b>339,846</b>	<b>339,236</b>
<b>TRANSPORTATION</b>	<b>1,139,749</b>	<b>1,514,426</b>	<b>1,564,657</b>	<b>1,709,264</b>	<b>1,881,834</b>
<b>OPERATION OF PLANT</b>					
Building & Grounds Staff	1,230,345	1,145,908	1,206,585	1,390,592	1,390,592
Contracted Services/Plant Operation	713,899	387,376	335,595	414,552	405,552
Utilities	914,454	827,657	861,757	1,000,821	1,000,821
Custodial Supplies	142,383	4,221	-	130,000	130,000
<b>Total Operation of Plant</b>	<b>3,001,081</b>	<b>2,365,162</b>	<b>2,403,937</b>	<b>2,935,965</b>	<b>2,926,965</b>
<b>MAINTENANCE OF PLANT</b>					
Building & Grounds Repair	135,471	190,279	143,950	171,462	164,462
Educational Equipment Repair	133,011	113,691	123,594	133,511	130,615
Replacement Equipment	175,099	15,652	-	-	-
<b>Total Maintenance of Plant</b>	<b>443,581</b>	<b>319,622</b>	<b>267,544</b>	<b>304,973</b>	<b>295,077</b>
<b>OTHER</b>					
Retirement/Social Security	1,345,560	1,367,038	1,556,131	1,558,984	1,558,984
Insurance	3,266,095	3,914,714	4,185,339	4,570,718	2,070,718
Student Activities	427,260	500,415	564,233	577,735	503,939
Capital Expenditures	218,008	86,377	5,800	2,200	1,000
Lease Agreements	64,481	66,527	67,548	-	-
Tuition and Special Services	1,176,859	1,271,724	1,155,196	1,946,108	2,417,807
<b>Total Other</b>	<b>6,498,263</b>	<b>7,206,795</b>	<b>7,534,247</b>	<b>8,655,745</b>	<b>6,552,448</b>
<b>TOTAL BOARD OF EDUCATION EXPENDITURES</b>	<b>\$ 31,365,991</b>	<b>\$ 31,357,171</b>	<b>\$ 32,165,201</b>	<b>\$ 35,771,858</b>	<b>\$ 33,025,838</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2024**

**CAPITAL IMPROVEMENTS  
(SCHEDULE D)**

	REQUESTED PROJECTS	BOF APPROVED		
		TAX FUNDED PAY-GO	USE OF FUND BALANCE	PROPOSED BONDING
BOARD OF EDUCATION				
DS- Chromebook Replacements	-	-	63,000	-
DS- Electricity for 6 Bay Garage	32,443	-	-	-
HS- Auditorium Upgrade	314,446	-	314,446	-
MS- Acoustic Panels for Gym	173,604		173,604	-
TOTAL BOE	520,493	-	551,050	-
COMMISSION ON THE NEEDS OF THE AGING				
Bus Grant Town Share	15,000		15,000	
TOTAL CONA	15,000	-	15,000	-
ECONOMIC & INDUSTRIAL DEVELOPMENT COMMISSION				
Main Street Revitalization	50,000	-	-	-
TOTAL EIDC	50,000	-	-	-
FIRE				
Hydraulic Rescue Tool	53,000	-	53,000	-
Self Contained Breathing App Bottle Replace	15,500	-	15,500	-
TOTAL EIDC	68,500	-	68,500	-
GENERAL GOVERNMENT				
Town Clerk Land Record Scanning	35,380		35,380	
Noden Reed Barn Renovation (LoCIP)	552,517	310,000		
Debt Issuance Costs	75,000		75,000	
Building Inspector Auto Replacement	36,673		26,900	
IT Upgrades			20,200	
Town Hall Tile Repair (LoCIP)	66,000	66,000		
TOTAL GENERAL GOVERNMENT	765,570	376,000	157,480	-
PARKS AND RECREATION				
Spring Park Enhancement (LoCIP)	65,000	65,000		
TOTAL PARKS AND RECREATION	65,000	65,000	-	-
PUBLIC WORKS				
Renovation of Irrigation Systems	13,000		13,000	
Storage Building for Trucks/Equipment	1,260,969			
Safety Complex Tank Removal/Install	240,000			
Compact Track Loader	87,055			
60" Z Turn Mower	20,000		20,000	
Truck Body Repair	30,000		30,000	
Forestry Head/Mulcher	44,000			
Mini Excavator	120,000		120,000	
TOTAL PUBLIC WORKS	1,815,024	-	183,000	-
ROADWAY INFRASTRUCTURE				
Engineering	70,000		70,000	
Roadway Infrastructure	6,334,258	150,000	557,250	5,630,000
RI-Sanitary Sewer Installation/Replace	1,596,750			
RI- Drainage/Flood and Erosion Control	3,816,224			
RI-Sidewalk Installation	214,034			
RI-Reclaiming and Paving	707,250			
TOTAL ROADWAY INFRASTRUCTURE	6,404,258	150,000	627,250	5,630,000
TOTAL CAPITAL IMPROVEMENTS	\$ 9,703,845	\$ 591,000	\$ 1,602,280	\$ 5,630,000

**TOWN OF WINDSOR LOCKS  
TAX INCREMENT FINANCING FUND BUDGET  
YEAR ENDING JUNE 30, 2024**

	<b>ACTUAL YEAR END 2020-21</b>	<b>ACTUAL YEAR END 2021-22</b>	<b>APPROVED BUDGET 2022-2023</b>	<b>REQUEUSTED BUDGET 2023-24</b>	<b>APPROVED BUDGET 2023-24</b>
<b>REVENUES</b>					
Downtown TIF	\$ 213,158	\$ 208,904	\$ 201,766	\$ 183,115	\$ 183,115
Champion's Landing East	-	-	-	-	-
Champion's Landing West	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 213,158</b>	<b>\$ 208,904</b>	<b>\$ 201,766</b>	<b>\$ 183,115</b>	<b>\$ 183,115</b>
<b>EXPENDITURES</b>					
Downtown TIF	\$ 202,970	\$ 149,427	\$ 201,766	\$ 183,115	\$ 183,115
Champion's Landing East	-	-	-	-	-
Champion's Landing West	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 202,970</b>	<b>\$ 149,427</b>	<b>\$ 201,766</b>	<b>\$ 183,115</b>	<b>\$ 183,115</b>
<b>TOTAL REVENUES OVER EXPENDITURES</b>	<b>10,189</b>	<b>59,477</b>	<b>-</b>	<b>-</b>	<b>-</b>