

Accounting Tax Business Consulting

TOWN OF WINDSOR LOCKS, CONNECTICUT

FINANCIAL STATEMENTS

JUNE 30, 2016

TOWN OF WINDSOR LOCKS, CONNECTICUT TABLE OF CONTENTS JUNE 30, 2016

	Independent Auditors' Report Management's Discussion and Analysis	1-3 4-11
Exhibit	<u>-</u>	
	Basic Financial Statements:	
	Government-Wide Financial Statements:	
1	Statement of Net Position	12
II	Statement of Activities	13
	Fund Financial Statements:	
	Governmental Funds:	
III	Balance Sheet	14-15
IV	Statement of Revenues, Expenditures and Changes in Fund Balances Proprietary Funds:	16-17
V	Statement of Net Position	18
VI	Statement of Revenues, Expenses and Changes in Fund Net Position	19
VII	Statement of Cash Flows	20
VIII	Fiduciary Funds: Statement of Fiduciary Net Position	21
IX	Statement of Changes in Plan Net Position - OPEB Trust Fund	22
IX	Notes to the Financial Statements	23-51
		_0 0.
	Required Supplementary Information General Fund:	
RSI-1	Schedule of Revenues and Other Financing Sources - Budget and Actual	52-54
RSI-2	Schedule of Expenditures and Other Financing Uses - Budget and Actual	55-57
	Sewer Administration Fund:	
RSI-3	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual	58
RSI-4	Schedule of the Town's Proportionate Share of Net Pension Liability -	
	Municipal Employees' Retirement System	59
RSI-5	Schedule of Employer Contributions - Municipal Employees Retirement System	60
RSI-6	Schedule of the Town's Proportionate Share of Net Pension Liability -	0.4
	Teachers Retirement Plan	61
	Combining and Individual Fund Statements and Schedules:	
	General Fund:	
A-1	Comparative Balance Sheet	62
A-2	Report of Tax Collector	63
D 4	Nonmajor Governmental Funds:	04.05
B-1	Combining Balance Sheet	64-65
B-2	Combining Statement of Revenues, Expenditures and Changes in Fund Balances	66-67
	Capital Projects Fund:	00-07
C-1	Combining Balance Sheet - By Project	68
C-2	Combining Statement of Revenues, Expenditures and Changes in	00
	Fund Balances - By Project	69
	Agency Funds:	
D-1	Combining Statement of Changes in Assets and Liabilities	70

Schedule		
	Other Schedules:	
1	Sewer Administration Fund - Report of Sewer Use Charge Collector	71
2	Schedule of Debt Limitation	72
Table		
	Statistical Tables:	
1	Principal Taxpayers	73
2	Assessed Value of Taxable Property	74
3	Current Debt Statement	75
4	Property Tax Levies and Collections	76

Tel 860.561.4000 Fax 860.521.9241



Independent Auditors' Report

To the Board of Finance Town of Windsor Locks, Connecticut

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Town of Windsor Locks, Connecticut, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Town of Windsor Locks, Connecticut's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Town of Windsor Locks, Connecticut, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 3 to the financial statements, during the fiscal year ended June 30, 2016, the Town adopted new accounting guidance, GASB Statement No. 72, Fair Value Measurement and Application. Our opinion is not modified with respect to this matter.

Prior Period Adjustment

As discussed in Note 13 to the financial statements, during the fiscal year ended June 30, 2016, prior period adjustments were made to the State of Connecticut Municipal Employees Retirement System. The System changed its method of accounting for receivables and the Town recognized the amount payable to the System for prior service costs. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 11, the budgetary comparison information on pages 52 through 58 and the pension schedules on pages 59 through 61 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Windsor Locks, Connecticut's basic financial statements. The combining and individual nonmajor fund financial statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or any assurance on them.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the Town of Windsor Locks, Connecticut, as of and for the year ended June 30, 2015 (not presented herein), and have issued our report thereon dated January 26, 2016, which contained unmodified opinions on the respective financial statements of the governmental activities, each major fund and the aggregate remaining fund information. accompanying General Fund balance sheet as of June 30, 2015 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the 2015 financial statements. The accompanying General Fund balance sheet has been subjected to the auditing procedures applied in the audit of the 2015 basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the General Fund balance sheet is fairly stated in all material respects in relation to the basic financial statements as a whole for the year ended June 30, 2015.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2016 on our consideration of the Town of Windsor Locks, Connecticut's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Windsor Locks, Connecticut's internal control over financial reporting and compliance.

West Hartford, Connecticut December 23, 2016

Blum, Shapino + Company, P.C.

TOWN OF WINDSOR LOCKS, CONNECTICUT MANAGEMENT'S DISCUSSION AND ANALYSIS JUNE 30, 2016

Management of the Town of Windsor Locks, Connecticut (the Town) offers readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2016. Please read it in conjunction with the Town's financial statements, which immediately follow this section.

FINANCIAL HIGHLIGHTS

- The assets of the Town exceeded its liabilities at the close of the most recent fiscal year by \$83.8 million (net position). Of this amount, \$18.7 million (unrestricted net position) may be used to meet the Town's ongoing obligations to citizens and creditors.
- On a government-wide basis, during the year the Town's total net position increased by \$4.9 million (6.2%) to \$83.8 million. The majority of the increase is attributable to the addition of capital assets.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$18.8 million, an increase of \$4.8 million in comparison with the prior year.
- At the close of the current fiscal year, unassigned fund balance for the General Fund was \$13.0 million, or 24.3% of total General Fund expenditures and transfers out.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Town's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements present only governmental activities whose functions are principally supported by taxes and intergovernmental revenues, since the Town does not operate any business-type activities. The governmental activities of the Town include general government, public safety, public works, health and welfare, recreation and education.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Town's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Town's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains fifteen individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for the General Fund, Sewer Administration Fund and Capital Projects Fund, all of which are considered to be major funds. Data from the other twelve governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The Town adopts an annual budget for its General Fund. A budgetary comparison statement has been provided as required supplementary information.

Proprietary Funds

The Town maintains one type of proprietary fund. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Town's various functions. The Town uses an internal service fund to account for its medical insurance benefits. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the Town government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary type funds.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

The Town's net position from last fiscal year is restated due to a change in method of accounting for contributions as explained in Note 13. The Town's current year net position increased from \$78.9 million in Fiscal year 2015 to \$83.8 million largely in part due to increases in assets. The analysis below focuses on the net position (Table 1) and changes in net position (Table 2) of the Town's governmental activities.

TABLE 1 NET POSITION In Thousands

		Governmental Activities				
	,	2016		2015 As Restated		
Current and other assets Capital assets, net of accumulated depreciation Total assets	\$	32,969 85,855 118,824	\$	33,793 77,809 111,602		
Deferred outflows of resources		1,478		1,133		
Long-term debt outstanding Other liabilities Total liabilities	•	30,169 6,317 36,486		20,873 11,967 32,840		
Deferred inflows of resources		36		1,004		
Net Position: Net investment in capital assets Restricted Unrestricted		65,124 4 18,652		59,748 4 19,139		
Total Net Position	\$	83,780	\$	78,891		

Net position of the Town's governmental activities increased by 6.2%. Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements decreased by \$487 thousand to \$18.7 million at the end of this year.

TABLE 2 CHANGE IN NET POSITION In Thousands

Governmental

		Activities				
		2016		2015		
Revenues:						
Program revenues:						
Charges for services:	\$	5,495	\$	4,292		
Operating grants and contributions		14,746		14,009		
Capital grants and contributions		600		2,689		
General revenues:						
Property taxes		33,043		33,050		
Grants and contributions not restricted to						
specific purposes		3,893		4,484		
Investment income		115		105		
Miscellaneous	_	105	_	264		
Total revenues	_	57,997	-	58,893		
Expenses:						
General government		983		2,615		
Public safety		5,529		5,482		
Public works		4,425		4,971		
Health and welfare		585		524		
Recreation		1,161		1,226		
Education		40,055		38,715		
Interest on long-term debt	_	371	_	501		
Total program expenses	_	53,109	-	54,034		
Increase in Net Position	\$_	4,888	\$_	4,859		

The Town's total revenues were \$58.0 million. The total cost of all programs and services was \$53.1 million. Our analysis below considers the operations of governmental activities.

Governmental Activities

Approximately 57.0% of the revenues were derived from property taxes, followed by 25.4% from operating grants and contributions, 9.5% charges for services, and 7.7% from other grants. The remaining 0.4% was derived from investment earnings and miscellaneous revenue.

Major revenue and expenditure factors included:

- A projected decrease in revenues was the driving factor in the adoption of an operating budget that was \$1.1 million lower than the prior fiscal year.
- General Government expenses decreased, contributing to a decrease in total program expenses of \$925 thousand.
- Charges for services increased by \$1.2 million.

- Conservative efforts by public works, public safety, and general government added to a positive position from budget to actual expenditures.
- Property, liability, and worker's compensation averaged a 4.2% increase. The Town has a selfinsured medical program and this year medical insurance expenditures decreased by 1.1%, rather than an expected increase.
- The cost of education services increased due to negotiated wage settlements, employee health insurance cost increases, special education cost; all of which were anticipated and budgeted for.

Table 3 presents the cost of each of the Town's largest programs - general government, public safety, public works, health and welfare, recreation and education - as well as each program's net cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the Town's taxpayers by each of these functions.

TABLE 3
GOVERNMENTAL ACTIVITIES
In Thousands

		Total Cos	t of	Services	Net Cost	of S	Services	
	-	2016	_	2015	_	2016	_	2015
General government	\$	983	\$	2,615	\$	(2,415)	\$	(303)
Public safety		5,529		5,482		5,261		5,137
Public works		4,425		4,971		1,379		(194)
Health and welfare		585		524		432		416
Recreation		1,161		1,226		748		790
Education		40,055		38,715		26,505		26,717
Interest	_	371	_	501	_	356	_	479
Totals	\$_	53,109	\$_	54,034	\$_	32,266	\$_	33,042

TOWN FUNDS FINANCIAL ANALYSIS

Governmental Funds

As the Town completed the year, its governmental funds (as presented in the balance sheet - Exhibit III) reported a combined fund balance of \$18.8 million, which is an increase from last year's total of \$13.9 million. Approximately \$12.0 million (63.9%) of this total amount constitutes unassigned fund balance, which is available for spending at the Town's discretion. \$1.0 million (5.5%) is assigned as encumbrances and subsequent years' appropriations. \$5.3 million (28.4%) is committed to designated use. The remainder of fund balance is restricted or non-spendable to indicate that it is not available for spending because it has already been obligated for permanently restricted endowments inventory (\$427 thousand).

General Fund Budgetary Highlights

The General Fund is the operating fund of the Town. At the end of the current fiscal year, total fund balance and unassigned fund balance of the General Fund was \$13.1 million and \$12.0 million, respectively.

As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance represents 24.3% of total General Fund expenditures and transfers out.

The fund balance of the Town's General Fund increased by \$590 thousand while the Undesignated fund balance increased by approximately \$1.2 million during the current fiscal year. The key factor was a decrease in Town expenses for the budget year and a positive variance in budgeted revenues.

Sewer Administration Fund

The total fund balance increased by approximately \$546 thousand due to an increase in revenue and decrease in expenditures. \$103 thousand of the transfer out was to the General Fund for debt service.

Capital Projects Fund

This fund accounts for financial resources to be used for the acquisition of major equipment or construction of facilities. Appropriations are made annually by the Board of Finance and citizen referendum pursuant to the Town Charter. Expenditures for capital projects and equipment for 2015-2016 were \$8.7 million.

The Town continues with ongoing renovations and upgrade projects for Town Hall, and moves forward with existing sewer and road reconstruction projects. There have been various sidewalk improvements throughout town with a plan to connect existing sidewalks along route 75 in place.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2016, the Town had invested in a broad range of capital assets, including land, construction in progress, land improvements, buildings, building improvements, machinery and equipment, vehicles, furniture and fixtures and infrastructure (roads, sewer lines, sidewalks) on a gross basis of \$133.2 and \$85.9 million net of accumulated depreciation.

TABLE 4 CAPITAL ASSETS (Net of Depreciation) In Thousands

Governmental Activities

		ACI	 163
		2016	2015
Land Construction in progress	\$	5,250 9,450	\$ 3,724 3,051
Land improvements		1,880	1,935
Buildings		7,161	7,360
Building improvements		28,991	29,268
Machinery and equipment		4,949	5,256
Vehicles		3,095	3,179
Furniture and fixtures		145	159
Infrastructure		24,934	23,877
Totals	\$_	85,855	\$ 77,809

This year's major additions included:

- Completion of the Reed Avenue project
- Pesci Pool House Filter Project
- Energy upgrades at the senior center and safety complex
- Noden-Reed House Renovations
- Completion of roadway projects on John Street, Helena Lane, Stevens Street, and Roberts Street
- Completion of roadway projects on Marshall Road, Arlington Road, and Highland Road North

More detailed information about the Town's capital assets is presented in Note 1 and Note 5 to the financial statements.

Long-Term Debt

At June 30, 2016, the Town had bonded debt outstanding of \$19.4 million, with \$2.0 million due within the next year. All of this debt comprises debt backed by the full faith and credit of the Town.

The Town maintains an "AA+" rating assigned by Standard & Poor's and maintains an "Aa1" rating from Moody's Investors Service for general obligation debt. The State limits the amount of general obligation debt that towns can issue on a formula determined under State Statutes based on type of debt and tax base. The Town's outstanding general obligation debt is significantly below this \$229.3 million State-imposed limit.

The Town's total debt increased by a net of \$9.3 million. Total debt is inclusive of Capital Leases, Net Pension Liability, OPEB (Other Postemployment Benefits) obligation, MERS service costs, Compensated absences and Heart and Hypertension claims. More detailed information about the Town's long-term liabilities is presented in Note 7 to the financial statements.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

According to the Connecticut Department of Labor, the November 2016 unemployment rate for the Town is currently 3.7%, which is a decrease from a rate of 4.6% a year ago. The Town is in line with the State's average unemployment rate of 3.7%, and below the National Average of 4.4% as of November 2016.

The State of Connecticut continues to have an uncertain economic forecast with factors including balanced budgeting, the housing market, and debt issuance. The State's economic health has an impact on grants and funding sources received by municipalities from the State. All of these elements were considered in preparing the Town's budget for the 2017 fiscal year.

CONTACTING THE TOWN'S FINANCIAL MANAGEMENT

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Finance Department, 50 Church Street, Windsor Locks, Connecticut 06096-2348.

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF NET POSITION JUNE 30, 2016

	(Governmental Activities
Assets:	_	_
Cash and cash equivalents	\$	25,282,766
Investments		4,550,891
Receivables, net		3,126,139
Inventories		9,445
Capital assets:		
Assets not being depreciated		14,699,567
Assets being depreciated, net		71,155,174
Total assets		118,823,982
	_	
Deferred Outflows of Resources:		
Pension contributions subsequent to the measurement date		833,404
Pension differences between expected and actual investment experience		447,061
Deferred charge on refunding		197,422
Total deferred outflows of resources	_	1,477,887
	_	
Liabilities:		
Accounts and other payables		2,270,277
Bond anticipation note payable		2,600,000
Unearned revenue		1,446,774
Noncurrent liabilities:		
Due within one year		2,583,125
Due in more than one year		27,585,589
Total liabilities		36,485,765
Deferred Inflows of Resources:		
Advance property tax collections		36,055
	_	
Net Position:		
Net investment in capital assets		65,123,995
Restricted for trust purposes:		
Nonexpendable		3,835
Unrestricted		18,652,219
	_	
Total Net Position	\$_	83,780,049

					Pro	ogram Revenue	es			Net (Expense) Revenue and Changes in Net Position	
Functions/Programs		Expenses	_	Charges for Services		Operating Grants and Contributions		Capital Grants and Contributions	<u>-</u>	Governmental Activities	
Governmental activities: General government Public safety Public works Health and welfare Recreation Education Interest on long-term debt	\$	982,641 5,529,299 4,424,870 584,835 1,160,514 40,055,030 370,660	\$	408,984 264,203 2,778,013 69,865 412,112 1,561,730	\$	2,988,158 4,008 268,012 82,925 11,387,994 14,780	\$	600,000	\$	2,414,501 (5,261,088) (1,378,845) (432,045) (748,402) (26,505,306) (355,880)	
Total Governmental Activities											
	N	et Position at E	nd c	of Year					\$_	83,780,049	

The accompanying notes are an integral part of the financial statements

TOWN OF WINDSOR LOCKS, CONNECTICUT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2016

	General	<u>A</u>	Sewer dministration		Sewer Administration		Capital Projects		Special Education Grants		Nonmajor Governmental Funds		Total Governmental Funds	
ASSETS														
Cash and cash equivalents Investments Receivables, net Due from other funds Inventories	8,135,001 3,222,033 1,918,324 2,171,328	\$	1,172,716 1,325,023 255,140	\$ - -	5,658,141	\$	3,194,849 20,421	\$	744,232 3,835 320,527 445,766 9,445	\$	18,904,939 4,550,891 2,514,412 2,617,094 9,445			
Total Assets	15,446,686	\$_	2,752,879	\$_	5,658,141	\$	3,215,270	\$	1,523,805	\$_	28,596,781			
LIABILITIES, DEFERRED INFLOWS OF RES	OURCES AND	FUN	ID BALANCE	S		·		· -						
Accounts and other payables Bond anticipation notes payable	789,502	\$	18,392	\$	648,034 2,600,000	\$	76,704	\$	100,935	\$	1,633,567 2,600,000			
Due to other funds Unearned revenue	129,302 213,334		127,403		325,471		1,926,830 1,208,809	-	89,256 24,631	_	2,598,262 1,446,774			
Total liabilities	1,132,138	_	145,795		3,573,505	-	3,212,343	-	214,822	-	8,278,603			
Deferred Inflows of Resources:														
Advance property tax collections	36,055										36,055			
Unavailable revenue - property taxes Unavailable revenue - long-term receivable	864,074 357,788										864,074 357,788			
Unavailable revenue - special assessments	337,700		251,404								251,404			
Total deferred inflows of resources	1,257,917	_	251,404	_	-		-	-	-	_	1,509,321			
Fund Balances:														
Nonspendable									12,445		12,445			
Restricted							2,927		411,182		414,109			
Committed			2,355,680		2,084,636				899,370		5,339,686			
Assigned	1,026,584										1,026,584			
Unassigned	12,030,047								(14,014)	_	12,016,033			
Total fund balances	13,056,631	_	2,355,680	-	2,084,636	-	2,927		1,308,983	_	18,808,857			
Total Liabilities, Deferred Inflows of		•		•		•		•	4 =00 05=	•				
Resources and Fund Balances	15,446,686	\$_	2,752,879	\$_	5,658,141	\$	3,215,270	\$_	1,523,805	\$_	28,596,781			

TOWN OF WINDSOR LOCKS, CONNECTICUT BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED) JUNE 30, 2016

Reconciliation of the Balance Sheet - Governmental Funds

to the Statement of Net Position: Amounts reported for governmental activities in the statement of net position (Exhibit I) are different because of the following: Fund balances - total governmental funds (Exhibit III) 18,808,857 Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds: Governmental capital assets \$ 133,247,410 Less accumulated depreciation (47,392,669) Net capital assets 85.854.741 Other long-term assets are not available to pay for current-period expenditures and, therefore, are not recorded in the funds: Property tax receivables greater than 60 days 864,074 Interest and lien receivable on property taxes 406,235 Assessments receivable 251,404 Interest and lien receivable on assessments 117,713 357,788 Receivable from the state for school construction projects Deferred outflow related to differences between pension projected and actual investment activity 447.061 Deferred outflow related to pension contributions subsequent to the measurement date 833,404 Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the statement of net position. 5,999,684

Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds:

Bonds and notes payable	(20,871,235)
Interest payable on bonds and notes	(189,620)
Compensated absences	(1,215,118)
Capital leases	(1,099,693)
Net pension liability	(5,898,563)
Payable to MERS	(64,632)
OPEB obligation	(886,973)
Heart and hypertension	(132,500)
Deferred charge on refunding	197,422

Net Position of Governmental Activities (Exhibit I) \$ 83,780,049

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2016

	General		•		Capital Projects	Special Education Grants		Nonmajor Governmental Funds		(Total Governmental Funds
Revenues:											
Property taxes	\$ 33,011,19	8 \$		\$		\$		\$	9	\$	33,011,198
Intergovernmental	14,887,37		4,487		992,602		2,571,169		1,022,517		19,478,153
Charges for services	1,408,69	3	2,400,902				774,175		969,496		5,553,266
Contributions									17,344		17,344
Income on investments	72,89		32,826		3,593				5,397		114,709
Other revenues	70,44		563	_		_			2,120	_	73,125
Total revenues	49,450,60	4_	2,438,778		996,195	_	3,345,344	-	2,016,874	_	58,247,795
Expenditures:											
Current:											
General government	1,962,70	5							130,098		2,092,803
Public safety	4,496,96	4							316,541		4,813,505
Public works	2,344,40	8	1,511,078						106,434		3,961,920
Health and welfare	418,76	7							141,498		560,265
Recreation	830,54	8							241,752		1,072,300
Employee benefits and insurance	2,694,63	2									2,694,632
Education	33,117,51	0					3,345,209		825,973		37,288,692
Capital outlay					8,278,773						8,278,773
Debt service	2,239,24	2			469,072	_				_	2,708,314
Total expenditures	48,104,77	6	1,511,078		8,747,845	_	3,345,209		1,762,296	_	63,471,204
Excess (Deficiency) of Revenues over											
Expenditures	1,345,82	8	927,700	_	(7,751,650)	_	135		254,578	_	(5,223,409)
Other Financing Sources (Uses):											
Bond issuance					9,550,000						9,550,000
Bond premium issuance	489,64										489,644
BAN premiums	31,39	9									31,399
Transfers in	165,43	7			1,688,778						1,854,215
Transfers out	(1,442,27	0)	(381,942)	_		_			(30,003)	_	(1,854,215)
Total other financing sources (uses)	(755,79	0)	(381,942)		11,238,778	_	-	-	(30,003)	_	10,071,043
Net Change in Fund Balances	590,03	8	545,758		3,487,128		135		224,575		4,847,634
Fund Balances at Beginning of Year	12,466,59	3_	1,809,922		(1,402,492)	-	2,792	-	1,084,408	_	13,961,223
Fund Balances at End of Year	\$ 13,056,63	<u>1</u> \$	2,355,680	\$_	2,084,636	\$_	2,927	\$	1,308,983	\$_	18,808,857

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2016

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities:

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:

Net change in fund balances - total governmental funds (Exhibit IV)

4,847,634

Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay 10,551,770 Depreciation expense (2,486,254)

In the statement of activities, only the gain on the sale of capital assets is reported. However, in the governmental funds, the proceeds from the sale increase financial resources.

Thus the change in net position differs from the change in fund balance by the cost of the assets sold. (

(19,657)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities:

School building grant receipts	(246,953)
Property tax receivable - accrual basis change	(19,237)
Property tax interest and lien receivable - accrual basis change	51,020
Sewer assessment receivable - accrual basis change	(56,422)
Sewer assessment interest and lien receivable - accrual change	(21,718)
Change in deferred outflow related to pension projected and actual investment experience	447,061
Change in deferred outflow related to pension contributions subsequent to the measurement date	(68,893)

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized and deferred in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows:

Bond and note principal payments	2,120,691
Capital lease payments	250,872
Issuance of bonds	(9,550,000)
Premium on bond issuance	(489,644)

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds:

Compensated absences	(27,649)
OPEB obligation	(10,178)
Accrued interest	(73,078)
Amortization of bond premiums	72,932
Amortization of payable to MERS	10,772
Amortization of deferred charge on refunding	(33,763)
Heart and hypertension claims	(15,000)
Net pension liability	(1,658,102)
Deferred inflow related to differences between pension projected and actual investment activity	955,687

Internal service funds are used by management to charge costs to individual funds. The net revenue of certain activities of internal services funds is reported with governmental activities.

356,846

Change in Net Position of Governmental Activities (Exhibit II)

4,888,737

The accompanying notes are an integral part of the financial statements

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF NET POSITION - PROPRIETARY FUND JUNE 30, 2016

	Governmental Activities Internal Service Fund
Assets:	
Current:	
Cash and cash equivalents	\$ 6,377,827
Accounts receivable	87,779
Due from other funds	30,380_
Total assets	6,495,986
Liabilities:	
Accounts payable	96,090
Claims payable	351,000
Due to other funds	49,212
Total liabilities	496,302
Net Position:	
Unrestricted	\$5,999,684_

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION - PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2016

	Governmental Activities Internal Service Fund
Operating Revenues: Premiums	\$5,440,327_
Operating Expenses: Claims Administration Total operating expenses	4,383,486 710,697 5,094,183
Operating Income (Loss)	346,144
Nonoperating Revenue: Income on investments	10,702
Change in Net Position	356,846
Net Position at Beginning of Year	5,642,838
Net Position at End of Year	\$5,999,684_

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF CASH FLOWS - PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2016

	Governmental Activities Internal Service Fund
Cash Flows from Operating Activities: Cash received from customers and users Cash payments to providers of benefits and administration Net cash provided by (used in) operating activities	\$ 5,388,225 (5,254,395) 133,830
Cash Flows from Investing Activities: Income on investments	10,702
Net Increase (Decrease) in Cash and Cash Equivalents	144,532
Cash and Cash Equivalents at Beginning of Year	6,233,295
Cash and Cash Equivalents at End of Year	\$ 6,377,827
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities: Operating income (loss) Adjustments to reconcile operating income (loss) to net cash	\$ 346,144
provided by (used in) operating activities: (Increase) decrease in due from other funds (Increase) decrease in accounts receivable Increase (decrease) in claims and accounts payable Increase (decrease) in due to other funds	(30,380) (21,722) 5,858 (166,070)
Net Cash Provided by (Used in) Operating Activities	\$ 133,830

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF FIDUCIARY NET POSITION - FIDUCIARY FUNDS JUNE 30, 2016

	<u>_ T</u>	OPEB rust Fund	_	Student Activity Fund
Assets:				
Cash and cash equivalents Investments Accounts receivable	\$	2,234,396 8,338	\$_	222,152
Total assets		2,242,734	\$_	222,152
Liabilities: Accounts and other payables	_		\$_	222,152
Net Position: Restricted for OPEB benefits	\$	2,242,734		

TOWN OF WINDSOR LOCKS, CONNECTICUT STATEMENT OF CHANGES IN PLAN NET POSITION - OPEB TRUST FUND FOR THE YEAR ENDED JUNE 30, 2016

	-	OPEB Trust Fund
Additions:		
Contributions:		
Employer	\$	347,299
Employee		209,077
Total contributions	-	556,376
Investment income (loss):		
Net change in fair value of investments	-	(41,696)
Total additions		514,680
Deductions:		
Benefits	-	455,839
Change in Net Position		58,841
Net Position - Beginning of Year	-	2,183,893
Net Position - End of Year	\$_	2,242,734

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of Windsor Locks, Connecticut (the Town) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant policies of the Town are described below.

A. Reporting Entity

The Town of Windsor Locks was incorporated in 1854, under the General Statutes of the State of Connecticut. The Town adopted a Town Charter effective January 5, 1981, which was revised on December 2, 1993. The form of government includes a Board of Selectmen consisting of a First Selectman, who is the chief administrative and executive official of the Town, and two other members. The Board of Selectmen and the Town Meeting have the legislative power of the Town, and may enact ordinances consistent with the General Statutes of the State of Connecticut and specific provisions of the Town Charter. The Board of Education, which is not a separate legal entity, is responsible for the operation of the public school system.

Additionally, the Charter includes a Board of Finance and a Treasurer. The Board of Finance is responsible for presenting fiscal operating budgets for Town approval. The Treasurer receives all money belonging to the Town and makes expenditures based upon the appropriate authority.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Agency funds do not have a measurement focus but are accounted for using the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, charges for services, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

The Town reports the following major governmental funds:

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

The Sewer Administration Fund accounts for sewer services provided to certain residents of the Town. The major source of revenue is sewer assessment charges.

The Capital Projects Fund accounts for the financial revenues to be used for major capital asset construction and/or purchases. The major sources of revenue are grants, capital leases and bond issuances.

The Special Education Grants Fund accounts for education programs not included in the general fund budget. The major source of revenue for this fund is education grants.

Additionally, the Town reports the following fund types:

The Internal Service Fund accounts for risk financing activities for medical insurance benefits as allowed by GASB Statement No. 10.

The OPEB Trust Fund accounts for the activities of the Windsor Locks other postemployment benefits for town retirees and their beneficiaries.

The Agency Fund is used to account for monies held on behalf of students.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes and other charges between certain Town's functions because the elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include property taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town's internal service fund are charges to customers for medical insurance benefits. Operating expenses for the internal service fund include the cost of claims and administrative expenses. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

D. Deposits and Investments

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the Town to invest in obligations of the U.S. Treasury, commercial paper, corporate bonds, repurchase agreements and certain other investments as described in Note 3.

Investments are reported at fair value.

E. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances." An amount of \$71,922 has been established as an allowance for uncollectible taxes. At June 30, 2016, this represents 6% of all property taxes receivable.

In the fund financial statements, all property taxes receivable at June 30, 2016, which have not been collected within 60 days of June 30, have been recorded as deferred revenue since they are not considered to be available to finance expenditures of the current fiscal year. Taxes collected during the 60-day period have been recorded as revenue.

Property taxes are assessed on property as of October 1. Taxes are billed in the following July and are due in two installments, July 1 and the following January 1. Liens are effective on the assessment date and are continued by filing before the end of the fiscal year following the due date. Payments not received within one month after the due date become delinquent, with interest charged at 1-1/2% per month.

F. Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 for equipment, \$20,000 for improvements and \$100,000 for infrastructure and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment is depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	75
Building improvements	75
Land improvements	20
Roads	25-50
Sidewalks	25
Sewer plant	50
Sewer lines	70
Storm drains	70
Vehicles	8
Office equipment	5-10

G. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position or fund balance that applies to a future period or periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town reports a deferred charge on refunding in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The Town reports deferred outflows related to pension in the government-wide statement of net position. A deferred outflow of resources related to pension results from differences between expected and actual experience, changes in assumptions or other inputs. These amounts are deferred and included in pension expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active employees and inactive employees).

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position or fund balance that applies to a future period or periods and so will not be recognized as an inflow of resources (revenue) until that time. The Town also reports advance property tax collections in the government-wide statement of net position and in

the governmental funds balance sheet. Advance property tax receivables represent taxes inherently associated with a future period. This amount is recognized during the period in which the revenue is associated. Also, for governmental funds, the Town reports unavailable revenue, which arises only under the modified accrual basis of accounting. The governmental funds report unavailable revenues from property taxes, long-term receivables and special assessments. These amounts are deferred and recognized as an inflow of resources (revenue) in the period in which the amounts become available.

H. Compensated Absences

Employees are paid by prescribed formula for absence due to vacation or sickness. For certain Town employees and Board of Education employees, vacation time and sick time may be accumulated and paid upon death or retirement, up to certain limits.

I. Net Pension Liability

The net pension liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service (total pension liability), net of the pension plan's fiduciary net position. The pension plan's fiduciary net position is determined using the same valuation methods that are used by the pension plan for purposes of preparing its statement of fiduciary net position. The net pension liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

J. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of any significant applicable bond premium or discount. Bond issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

K. Fund Equity

Equity in the government-wide financial statements is defined as "net position" and is classified in the following categories:

Net Investment in Capital Assets

This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Position

Net position is restricted because it is externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Position

This component consists of net position that does not meet the definition of "restricted" or "net investment in capital assets."

The equity of the fund financial statements is defined as "fund balance" and is classified in the following categories:

Nonspendable Fund Balance

This represents amounts that cannot be spent due to form (e.g., inventories and prepaid amounts).

Restricted Fund Balance

This represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors or laws and regulations of their governments.

Committed Fund Balance

This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (Windsor Locks Board of Finance and Town Meeting). Amounts can be committed, modified or rescinded by resolution of the Board of Finance or vote at Town Meeting.

Assigned Fund Balance

This includes amounts constrained for the intent to be used for a specific purpose by a governing board or a body or official that has been delegated authority to assign amounts by the Town Charter (Windsor Locks Finance Director and Board of Education Business Manager).

Unassigned Fund Balance

This represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

L. Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities including disclosures of contingent assets and liabilities and reported revenues, expenses and expenditures during the fiscal year.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

The Town adheres to the following procedures in establishing the budgetary data included in the general fund financial statements. On or before February 1 of each year, each officer and the head of each office, board or commission supported wholly or in part from Town funds, files a detailed estimate of the expenditures to be made and revenues to be collected in the ensuing year with the Board of Finance.

The Board of Finance then prepares a proposed general Town budget and tax mill rate, holds a public hearing and presents the budget to the annual Town budget meeting, at which time it is legally adopted.

Funds for any additional appropriations less than \$10,000 or any emergency appropriations shall be drawn as directed by the Board of Finance from any available fund balance, an approved contingency fund or funds received or to be received from State, Federal or other sources.

Additional appropriations in excess of \$10,000 (except for emergency situations) require Town Meeting approval. Appropriations for capital expenditures in excess of \$200,000, to be funded by borrowing, require a referendum.

There were no additional appropriations made from fund balance during the year.

Formal budgetary integration is employed as a management control device during the year.

The legal level of control (the level at which expenditures may not legally exceed appropriations) is at the department level.

The Board of Education, which is not a separate legal entity but a department of the Town, is authorized under state law to make any transfers required within their budget at their discretion. Any additional appropriations must have Board of Education, Board of Finance and Town Meeting approval (in excess of \$10,000 in the aggregate for the year).

Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued, and, accordingly, encumbrances outstanding at year end are reported in budgetary reports as expenditures in the current year. Generally, all unencumbered appropriations lapse at year end, except those for the Capital Projects Funds. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year.

B. Fund Deficits

The Commission on Needs of the Aging fund, a non-major special revenue fund has a fund deficit of \$9,864, which will be financed by permanent financing or General Fund transfers.

3. CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by Statute or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit, in an "out of state bank" as defined by the Statutes, which is not a "qualified public depository."

The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies, 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof, and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF) and the State Tax Exempt Proceeds Fund (TEPF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer's Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

Deposits

Deposit Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town's deposit will not be returned. The Town does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has its main place of business in the State of Connecticut. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk-based capital ratio.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$17,363,671 of the Town's bank balance of \$17,845,854 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$	15,579,086
Uninsured and collateral held by the pledging bank's		
trust department, not in the Town's name		1,784,585
	_	
Total Amount Subject to Custodial Credit Risk	\$_	17,363,671
•	\$ <u> </u>	,

Cash Equivalents

At June 30, 2016, the Town's cash equivalents amounted to \$8,414,048. The following table provides a summary of the Town's cash equivalents (excluding U.S. government guaranteed obligations) as rated by nationally recognized statistical rating organizations. The pools all have maturities of less than one year.

	Standard & Poor's
State Short-Term Investment Fund (STIF) Money Market Funds*	AAAm
*Not rated	

Investments

As of June 30, 2016, the Town had the following investments:

				Investme	nt Maturities ((ears)
Investment Type	Credit Rating		Fair Value	Less Than 1	1-10	More Than 10
Interest-bearing investments: Certificates of deposit	*	\$	4,550,891	\$ <u>1,713,491</u> \$	2,837,400 \$	
Other investments: Mutual funds	n/a	_	2,234,396			
Total Investments		\$_	6,785,287			

^{*}Subject to coverage by Federal Depository Insurance and collateralization.

Interest Rate Risk

The Town limits their maximum final stated maturities to five years, unless specific authority is given to exceed. To the extent possible, the Town will attempt to match its investments with anticipated cash flow requirements.

Credit Risk - Investments

As indicated above, State Statutes limit the investment options of cities and towns. The Town has no investment policy that would further its investment choices.

Concentration of Credit Risk

At the time of acquisition, no more than 10% of the overall portfolio may be invested in deposits with a single bank, unless the deposits are fully insured or fully collateralized, or in repurchase agreements for a period longer than two days conducted through a single dealer.

Custodial Credit Risk

Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Town or that sells investments to or buys them for the Town), the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk. At June 30, 2016, the Town did not have any uninsured and unregistered securities held by the counterparty, or by its trust department or agent that were not in the Town's name.

Fair Value Measurements

The Town adopted new accounting guidance, GASB Statement No. 72, Fair Value Measurement and Application. The new disclosure is presented below:

The Town categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements); followed by quoted prices in inactive markets or for similar assets or with observable inputs (Level 2 measurements); and the lowest priority to unobservable inputs (Level 3 measurements). The Town has the following recurring fair value measurements as of June 30, 2016:

	Fair Value	Level 1	Level 2	Level 3
Investments by Fair Value Level: Mutual funds	2,234,396 \$	2,234,396 \$	\$	
Total investments measured at fair value	2,234,396			
Certificates of deposit	4,550,891			
Total Investments	6,785,287			

Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities.

4. RECEIVABLES

Receivables as of year end for the Town's individual major funds and nonmajor, internal service and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

		General		Sewer Administration)	Special Education Grants	l • .	Nonmajor and Other Funds		Total
Receivables:										
Taxes	\$	1,193,400	\$		\$		\$		\$	1,193,400
Accounts		39,622		3,736				163,406		206,764
Sewer assessments				255,904						255,904
Intergovernmental		757,224	_			20,421	_	253,238	_	1,030,883
Gross receivables		1,990,246	_	259,640		20,421		416,644		2,686,951
Less allowance for										
uncollectibles	_	(71,922)		(4,500)	ı					(76,422)
Net Total Receivables	\$_	1,918,324	\$	255,140	\$	20,421	\$	416,644	\$_	2,610,529

Note: Above does not include accrued interest and liens on property taxes of \$406,235 and sewer use charges of \$117,713.

5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2016, was as follows:

	Beginning Balance	Transfers	Increases	Decreases	Ending Balance
Governmental activities:					
Capital assets not being depreciated:					
Land	\$ 3,723,747	\$	\$ 1,525,900	\$	\$ 5,249,647
Construction in progress	3,050,829	(2,271,342)	8,670,433		9,449,920
Total capital assets not being depreciated	6,774,576	(2,271,342)	10,196,333		14,699,567
Capital assets being depreciated:					
Buildings	14,800,314				14,800,314
Building improvements	38,939,274	562,934			39,502,208
Land improvements	2,876,430	38,473			2,914,903
Machinery and equipment	13,835,200	78,033	103,663	(69,846)	13,947,050
Vehicles	6,231,302		251,774	(87,819)	6,395,257
Furniture and fixtures	230,469				230,469
Infrastructure	39,165,740	1,591,902			40,757,642
Total capital assets being depreciated	116,078,729	2,271,342	355,437	(157,665)	118,547,843
Less accumulated depreciation for:					
Buildings	(7,440,044)		(198,991)		(7,639,035)
Building improvements	(9,671,495)		(839,709)		(10,511,204)
Land improvements	(941,775)		(93,189)		(1,034,964)
Machinery and equipment	(8,579,438)		(476,466)	57,930	(8,997,974)
Vehicles	(3,052,245)		(328,294)	80,078	(3,300,461)
Furniture and fixtures	(71,538)		(13,969)		(85,507)
Infrastructure	(15,287,888)		(535,636)		(15,823,524)
Total accumulated depreciation	(45,044,423)		(2,486,254)	138,008	(47,392,669)
Total capital assets being depreciated, net	71,034,306	2,271,342	(2,130,817)	(19,657)	71,155,174
Governmental Activities Capital Assets, Net	\$ 77,808,882	\$	\$ 8,065,516	\$ (19,657)	\$ 85,854,741

Depreciation expense was charged to functions/programs as follows:

General government	\$	186,542
Public safety		333,751
Public works		986,775
Recreation		53,450
Education	_	925,736
	_	
Total	\$	2,486,254

6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Individual fund interfund receivable and payable balances at June 30, 2016, are as follows:

Receivable Fund	Payable Fund	_	Amount
General Fund	Sewer Administration Fund Capital Projects Fund Special Education Grants Internal Service Funds Nonmajor Governmental Funds	\$	127,403 325,471 1,610,366 49,212 58,876 2,171,328
Capital Projects Nonmajor Governmental Funds Nonmajor Governmental Funds	General Fund Special Education Grants General Fund	_	316,464 129,302 445,766
Internal Service Fund	Nonmajor Governmental Funds	_	30,380
		\$_	2,647,474

All interfund receivables and payables are the result of regularly recurring transactions and represent temporary balances.

		Trans	sfer	s In	
	_	General Fund	-	Capital Projects	Total Transfers Out
Transfers out: General Fund Sewer Administration Fund Nonmajor Governmental	\$	135,434 30,003	\$	1,442,270 246,508	\$ 1,442,270 381,942 30,003
Total Transfers In	\$	165,437	\$	1,688,778	\$ 1,854,215

All transfers represent routine transactions that occur annually to move resources from one fund to another.

7. LONG-TERM DEBT

Governmental Activities

Changes in Long-Term Liabilities

Long-term liability activity for the year ended June 30, 2016, was as follows:

	-	Beginning Balance	_	Additions		Reductions	_	Ending Balance		Due Within One Year
Governmental Activities: Bonds and serial notes payable:										
General obligation	Φ	44 000 000	Φ	0.550.000	Φ	0.000.000	Φ	40 400 000	φ	2 040 000
bonds	\$	11,880,000	\$	9,550,000	\$	2,030,000	\$	19,400,000	\$	2,040,000
Clean water notes		666,000		100.011		90,691		575,309		92,522
Bond premiums		479,214	_	489,644		72,932	_	895,926		
Total		13,025,214		10,039,644		2,193,623		20,871,235		2,132,522
Capital leases		1,350,565				250,872		1,099,693		256,374
Net pension liability		4,240,461		1,658,102				5,898,563		
OPEB obligation		876,795		10,178				886,973		
MERS prior service costs		75,404		•		10,772		64,632		10,772
Compensated absences		1,187,469		138,852		111,203		1,215,118		183,457
Heart and hypertension										
claims		117,500	_	15,000			_	132,500		
Total Governmental Activitie	es									
Long-Term Liabilities	\$	20,873,408	\$_	11,861,776	\$	2,566,470	\$	30,168,714	\$	2,583,125

The following is a summary of bond and note issues at June 30, 2016:

Description	Date of Issue	Date of Maturity	Interest Rate (%)	Amount of Original Issue	Balance Outstanding June 30, 2016
Bonds/notes:					
Town:					
General obligation	10/4/2013	10/1/2028	2.0-4.1	2,775,000 \$	2,400,316
Refunding bond	7/1/2014	8/1/2024	2.0-3.0	3,400,000	2,968,869
General obligation	3/16/2016	3/15/2036	2.0-4.0	2,941,500	2,941,500
Schools:					
General obligation	10/4/2013	10/1/2028	2.0-4.1	1,965,000	1,699,684
Refunding bond	7/1/2014	8/1/2024	2.0-3.0	3,185,000	2,781,131
General obligation	3/16/2016	3/15/2036	2.0-4.0	6,608,500	6,608,500
Sewer:					
Clean water loan	5/31/2003	5/31/2022	2.0	1,715,669	575,309
				\$	19,975,309

All long-term liabilities are generally liquidated by the General Fund.

The following is a summary of long-term debt principal and interest maturities:

Year Ending		Bond	S	Note	es	Tota	I
June 30,		Principal	Interest	Principal	Interest	Principal	Interest
2017	\$	2,040,000 \$	588,806 \$	92,522 \$	10,661 \$	2,132,522 \$	599,467
2018		2,005,000	527,956	94,389	8,794	2,099,389	536,750
2019		1,505,000	467,356	96,294	6,888	1,601,294	474,244
2020		1,230,000	418,381	98,238	4,945	1,328,238	423,326
2021		1,230,000	376,681	100,221	2,962	1,330,221	379,643
2022-2026		5,695,000	1,294,919	93,645	939	5,788,645	1,295,858
2027-2031		3,320,000	613,091			3,320,000	613,091
2032-2036		2,375,000	213,750			2,375,000	213,750
Total	\$_	19,400,000 \$	4,500,940 \$	575,309 \$	35,189 \$	19,975,309 \$	4,536,129

Bond Anticipation Notes

The bond anticipation notes were issued for roadway infrastructure and school projects. The following is a schedule of changes in bond anticipation notes for the year ended June 30, 2016:

Date Issued	Maturity Date	Interest Rate (%)	Balance July 1, 2015	Issued	Retired	Balance June 30, 2016
6-25-15 3-24-16	3-24-16 3-23-17	1.50 2.00	9,710,000	- 2,600,000	9,710,000	2,600,000
		\$	9,710,000 \$	2,600,000 \$	9,710,000 \$	2,600,000

Capital Projects

As of June 30, 2016, the Town had authorized unissued bonds of \$1,960,000 available to fund capital projects.

Debt Limit

The Town's indebtedness does not exceed the legal debt limitations as established by Connecticut General Statutes as reflected in the following schedule:

Category		Debt Limitation		Indebtedness		Balance
General purpose	\$	73,710,502	\$	9,845,685	\$	63,864,817
Schools	•	147,421,004	Ť	11,156,527	,	136,264,477
Sewers		122,850,836		575,309		122,275,527
Urban renewal		106,470,725				106,470,725
Pension deficit		98,280,669				98,280,669

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation, \$229.3 million.

The indebtedness reflected above includes bonds outstanding in addition to the amount of bonds authorized and unissued against which bond anticipation notes are issued and outstanding. School building grants receivables of \$357,788 for bond principal are reflected as deductions in the computation of net indebtedness.

Capital Leases

The Town has entered into capital lease agreements for the purchase of a catch-basin vacuum truck, a dump truck, a pay loader and a fire truck.

The assets acquired through capital leases are as follows:

	Amount	
Asset:		
Equipment	\$ 2,481,839	
Less accumulated depreciation	352,082	
Total	\$ <u>2,129,757</u>	

The following is a schedule of the future minimum lease payments under the capitalized leases together with the present value of the minimum lease payments as of June 30, 2016:

Year Ending June 30,	_	Amount
2017	\$	278,988
2018		187,480
2019		120,342
2020		120,342
2021		120,342
Thereafter	_	361,030
Total minimum lease payments		1,188,524
Less amount representing interest	_	(88,831)
Present Value of Future Minimum Lease Payment	\$_	1,099,693

8. FUND BALANCE

The components of fund balance for governmental funds at June 30, 2016, are as follows:

	_	General Fund	Sewer Administration Fund	. <u>-</u>	Capital Projects Fund	. <u> </u>	Education Grants Fund	Nonmajor Governmental Funds		Total
Fund balances:										
Nonspendable:										
Endowment	\$	\$		\$		\$		\$ 3,000	\$	3,000
Inventories								9,445		9,445
Restricted for:										
Grants							2,927	411,182		414,109
Committed to:										
Sewer assessment			2,355,680							2,355,680
Capital projects					2,084,636					2,084,636
General government								835		835
Public safety								123,362		123,362
Public works								613,551		613,551
Health and welfare								100,427		100,427
Recreation								61,195		61,195
Assigned to:										
Debt service		850,000								850,000
General government - encumbrances		661								661
Public safety - encumbrances		4,738								4,738
Public works - encumbrances		3,857								3,857
Recreation - encumbrances		54								54
Education - encumbrances		167,274								167,274
Unassigned	-	12,030,047		. –		_		(14,014)		12,016,033
Total Fund Balances	\$_	13,056,631 \$	2,355,680	\$_	2,084,636	\$	2,927	\$1,308,983	\$_	18,808,857

Encumbrances of \$176,584 are contained in the above table in the assigned category of the General Fund.

9. RISK MANAGEMENT

The Town is exposed to various risks of loss including torts; public official liabilities; police liability; heart and hypertension claims; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Town purchases commercial insurance for all risks of loss except medical insurance. The Town established an internal service fund, the medical insurance fund, to account for and finance the retained risk of loss for the Town's medical benefits claims. Settled claims have not exceeded coverage in any of the past three years and there has not been a significant reduction in coverage in the fiscal year July 1, 2015 to June 30, 2016.

A third party administers the medical insurance plan for which the Town pays a fee. The medical insurance fund provides coverage for most Town employees. The Town has purchased a stop loss policy for total claims in any one year exceeding an aggregate of 125% of expected claims and for individual claims exceeding \$100,000. During the year, deductibles paid by the Town were insignificant. Settled claims have not exceeded commercial coverage in any of the past three fiscal years. There were no significant reductions in insurance coverage from amounts held in the prior year.

The medical insurance fund is substantially funded by the Town's General Fund based upon estimates for the number of employees and type of coverage (single or family) and trends in the insurance claims and estimates for administration. The claims liability reported is based on the requirements of GASB Statements No. 10 and 30, which require a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is possible that a liability has been incurred at the date of the financial statements and the amount of the possible loss can be reasonably estimated. The amount of claim accrual is based on the ultimate costs of settling the claim, which include past experience data, inflation and other future economic and societal factors and incremental claim adjustment expenses, net of estimated subrogation recoveries. The claim accrual does not include other allocated or unallocated claims adjustment expenses.

An analysis of the activity in the claims liability is as follows:

Medical Insurance Fund	_	Balance July 1	-	Current Year Claims And Changes In Estimates	·	Claims Payments	Balance June 30
2014-2015 2015-2016	\$	294,000 325,000	\$	4,373,131 4,383,486	\$	4,342,131 4,357,486	\$ 325,000 351,000

The Town has Connecticut Interlocal Risk Management Agency (CIRMA) for workers compensation coverage. The premium is subject to payroll audit at the close of the coverage period. CIRMA retains \$1,000,000 per occurrence. To limit liability, the Town has additional umbrella coverage provided by CIRMA in variable amounts per occurrence.

10. PENSION PLANS

Municipal Employees' Retirement System

A. Plan Description

All full-time employees except teachers who are eligible to participate in the State of Connecticut Teachers' Retirement System, participate in the Municipal Employees' Retirement System (MERS). MERS is a cost-sharing multiple-employer public employee retirement system established by the State of Connecticut and administered by the State Retirement Commission to provide pension benefits to employees of participating municipalities. Chapters 7-425 to 7-451 of the State of Connecticut General Statutes, which can be amended by legislative action, establishes MERS benefits, member contribution rates and other plan provisions. MERS is considered to be part of the Sate of Connecticut's financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports can be obtained at www.ct.gov.

B. Benefit Provisions

The plan provides retirement, disability and death benefits and annual cost-of-living adjustments to plan members and their beneficiaries. Employees are eligible to retire at age 55 with 5 years of continuous service, or 15 years of active aggregate service, or 25 years of aggregate service. In addition, compulsory retirement is at age 65 for police and fire members.

Normal Retirement

For members not covered by social security, retirement benefits are calculated as 2% of the average of the three highest paid years of service times the years of service. For members covered by social security, retirement benefits are calculated as 1 1/2% of the average of the three highest paid years of service not in excess of the year's breakpoint plus 2% of average of the three highest paid years of service in excess of the year's breakpoint, times years of service. The year's breakpoint is defined as \$10,700 increased by 6.0% each year after 1982, rounded to the nearest multiple of \$100. Maximum benefit is 100% of average final compensation and the minimum benefit is \$1,000 annually.

Early Retirement

Members must have 5 years of continuous or 15 years of active aggregate service. Benefits are calculated as a service retirement allowance on the basis of the average of the three highest paid years of service to the date of termination. Deferred to normal retirement age, or an actuarially reduced allowance may begin at the time of separation.

Disability Retirement - Service Connected

Employees who are totally and permanently disabled and such disability has arisen out of and in the course of employment with the municipality. Disability due to heart and hypertension in the case of fire and police, is presumed to have been suffered in the line of duty. Benefits are calculated as a service retirement allowance based on compensation and service to the date of the disability with a minimum benefit (including worker's compensation benefits) of 50% of compensation at the time of disability. Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement - Non-Service Connected

Employees who have 10 years of service and are totally and permanently disabled. Benefits are calculated as a service retirement allowance based on compensation and service to the date of the disability.

Death Benefit

Employees who are eligible for service, disability or early retirement and married for at least 12 months preceding death. Benefits are calculated based on the average of the three highest paid years of service and creditable service at date of death, payable to the spouse. Benefit is equal to 50% of the average of the life annuity allowance and reduced 50% joint and survivor allowance.

C. Contributions

Member

Contributions for members not covered by social security are 5% of compensation; for members covered by social security, 21/4% of compensation up to the social security taxable wage base plus 5%, if any, in excess of such base.

Employer

Participating employers make annual contributions consisting of a normal cost contribution, a contribution for the amortization of the net unfunded accrued liability and a prior service amortization payment, which covers the liabilities of MERS not met by member contributions.

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the Town reports a total liability of \$5,898,563 for government-wide financials in Exhibit I for its proportionate share of the net pension liability. The net pension liability was measured at June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2014. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participants, actuarially determined. At June 30, 2016, the Town's proportion was 3.1% which represents a decrease in proportion from June 30, 2015 of 1.2%.

For the year ended June 30, 2016, the Town recognized pension expense of \$1,138,398 in Exhibit II. At June 30, 2016, the Town reported deferred inflow of resources related to pension from the following sources:

	erred Outflows f Resources
Net difference between projected and actual earnings on pension plan investments Town contributions subsequent to the measurement date	\$ 447,061 833,404
Total	\$ 1,280,465

Amounts reported as deferred outflows of resources related to Town contributions after the measurement date will be recognized as a reduction of the net pension liability in the subsequent year. Amounts reported as deferred inflows of resources related to pension will be recognized in pension expense as follows:

Year Ending June 30,	
2017	\$ 24,826
2018	24,826
2019	24,826
2020	 372,583
Total	\$ 447,061

E. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2014, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 3.25%

Salary increase 4.25-11.00%, including inflation

Investment rate of return 8.00%, net of pension plan investment

expense, including inflation

Mortality rates were based on the RP-2000 Mortality Table for annuitants and non-annuitants (set forward one year for males and set back one year for females).

The actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2005 - June 30, 2010.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major class are summarized in the following table:

Asset Class	Target _Allocation_	Long-Term Expected Real Rate of Return
Large Cap U.S. equities Developed non-U.S. equities Emerging markets (non-U.S.)	16.0% 14.0% 7.0%	5.8% 6.6% 8.3%
Core fixed income Inflation linked bond fund	8.0% 5.0%	1.3% 1.0%
Emerging market bond High yield bonds	8.0% 14.0%	3.7% 3.9%
Real estate Private equity Alternative investments	7.0% 10.0% 8.0%	5.1% 7.6% 4.1%
Liquidity fund Total	3.0%	.4%
IUlai	100.0%	

F. Discount Rate

The discount rate used to measure the total pension liability was 8.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

G. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the Town's proportionate share of the net pension liability, calculated using the discount rate of 8.00%, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (7.00%) or 1 percentage point higher (9.00%) than the current rate:

	 1% Decrease (7.00%)	 Current Discount Rate (8.00%)	 1% Increase (9.00%)
Town's proportionate share of the net pension liability	\$ 10,756,430	\$ 5,898,563	\$ 1,806,210

H. Plan Fiduciary Net Position

For the fiscal year ended June 30, 2015, the fiduciary net position of the MERS plan was restated to change the method of accounting for contributions receivable from a present value method to a gross method. The result of the restatement was to decrease the net pension liability and increase the July 1, 2014 fiduciary net position of the MERS plan by \$139,565,000. The effect on the Town of Windsor Locks financial statements was to increase the net pension liability and decrease the government activities' net position as shown in Note 13.

I. Payable to MERS

The Town has also recorded \$64,632 as a long-term payable to MERS at June 30, 2016. This amount represents prior service costs calculated when the Town entered the plan, as such, the Town has restated beginning net position. The effect of the restatement was to decrease beginning net position and increase accounts payable to MERS as shown in Note 13.

Teachers' Retirement Plan

A. Plan Description

Teachers, principals, superintendents or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System, a cost sharing multiple-employer defined benefit pension plan administered by the Teachers Retirement Board. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the Teachers Retirement Board. The Teachers Retirement Board issues a publicly available financial report that can be obtained at www.ct.gov.

B. Benefit Provisions

The plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement

Retirement benefits for employees are calculated as 2% of the average annual salary times the years of credited service (maximum benefit is 75% of average annual salary during the 3 years of highest salary).

Early Retirement

Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement

Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required for nonservice-related disability eligibility. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary.

C. Contributions

Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are approved, amended and certified by the State Teachers Retirement Board and appropriated by the General Assembly.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

The statutes require the State of Connecticut to contribute 100% of each school districts' required contributions, which are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

Employees

Effective July 1, 1992, each teacher is required to contribute 6% of salary for the pension benefit.

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2015, the Town reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the Town were as follows:

Town's proportionate share of the net pension liability	\$	-
State's proportionate share of the net pension liability associated with the Town	_	38,927,124
Total	\$	38,927,124

The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2014. At June 30, 2015, the Town has no proportionate share of the net pension liability.

For the year ended June 30, 2016, the Town recognized pension expense and revenue of \$3,119,043 in Exhibit II for on-behalf amounts for the benefits provided by the State.

E. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2014, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.00%
Salary increase	3.75-7.00%, including inflation
Investment rate of return	8.50%, net of pension plan investment
	expense, including inflation

Mortality rates were based on the RP-2000 Combined Mortality Table projected 19 years using scale AA, with a two-year setback for males and females for the period after service retirement and for dependent beneficiaries.

The actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2005 - June 30, 2010.

Future cost-of-living increases for members who retire on or after September 1, 1992 are assumed to be an annual cost-of-living adjustment of 2%.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Large Cap U.S. equities Developed non-U.S. equities	21.0% 18.0%	5.8% 6.6%
Emerging markets (Non-U.S.) Core fixed income	9.0% 7.0%	8.3% 1.3%
Inflation linked bond fund	3.0%	1.0%
Emerging market bond High yield bonds	5.0% 5.0%	3.7% 3.9%
Real estate Private equity	7.0% 11.0%	5.1% 7.6%
Alternative investments Cash	8.0% 6.0%	4.1% 0.4%
Total	100.0%	

F. Discount Rate

The discount rate used to measure the total pension liability was 8.50%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that State contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

G. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The Town's proportionate share of the net pension liability is \$-0- and, therefore, the change in the discount rate would only impact the amount recorded by the State of Connecticut.

H. Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan.

11. POSTEMPLOYMENT HEALTHCARE PLAN - RETIREE HEALTH PLAN

A. Summary of Significant Accounting Policies

Basis of Accounting

The financial statements of the Retiree Health Plan (RHP) are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. Administrative costs of the plan are paid by the Town.

B. Plan Description

The RHP is a single-employer defined benefit healthcare plan administered by the Town of Windsor Locks. The RHP provides medical benefits to eligible retirees and their spouses. All employees of the Town are eligible to participate in the plan. Benefit provisions are established through negotiations between the Town and the various unions representing the employees.

The plan is considered to be part of the Town's financial reporting entity and is included in the Town's financial report as the Other Postemployment Benefits Trust Fund. The plan does not issue a standalone financial report.

At July 1, 2015, plan membership consisted of the following:

	Retiree Health Plan
Retired members and their spouses Active plan members	26 367
Total Participants	393

C. Funding Policy

The contribution requirements of plan members and the Town are also negotiated with the various unions representing the employees. Retired plan members and beneficiaries currently receiving benefits are required to contribute specified amounts monthly towards the cost of health insurance premiums as follows:

Town Employees

The cost per month for Town retirees receiving coverage is dependent upon the negotiated union contract in effect at the date of retirement. In fiscal year 2016, the average cost was \$784 per month for single coverage, and \$1,703 per month for retiree and spouse coverage.

Board of Education Employees

The cost per month for Board of Education employees receiving coverage is \$582 per month for retiree only coverage and \$1,280 per month for retiree and spouse coverage.

For the year ended June 30, 2016, plan members contributed \$209,077, and claims and benefits paid were \$455,839. Employer contributions were \$347,299. The Town is required to contribute the balance of the current premium cost and may contribute an additional amount as determined by the Town in order to prefund benefits.

D. Annual OPEB Cost and Net OPEB Obligations

The Town's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan and changes in the Town's net OPEB obligation:

	<u> </u>	Retiree lealth Plan
Annual required contribution (ARC) Interest on net OPEB obligation Adjustment to annual required contribution	\$	360,756 65,760 (69,039)
Annual OPEB cost Contributions made	_	357,477 347,299
Increase in net OPEB obligation Net OPEB obligation at beginning of year	_	10,178 876,795
Net OPEB Obligation at End of Year	\$_	886,973

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for the fiscal years ended June 30, 2014, 2015 and 2016 are presented below.

Fiscal Year Ended	_	Annual OPEB Cost (AOC)	Actual Contribution	_	Net OPEB Obligation	
6/30/14 6/30/15 6/30/16	\$	382,156 \$ 345,816 357,477	356,970 525,885 347,299	93.41 152.07 97.15	% \$	1,056,864 876,795 886,973

Schedule of Employer Contributions

Fiscal Year Ended	Annual Required Contribution (ARC)	Actual Contribution	Percentage of ARC Contributed	
6/30/14 6/30/15 6/30/16	\$ 386,014 \$ 349,769 360,756	356,970 525,885 347,299	92.48 150.35 96.27	%

Schedule of Funding Progress

Valuation Date	_	Actuarial Value of Assets	. <u>-</u>	Actuarial Accrued Liability (AAL)	· •	Unfunded AAL (UAAL)	Funded Ratio	l -	-	Covered Payroll	UAAL as a Percentage of Covered Payroll
7/1/2011	\$	1,065,348	\$	3,924,205	\$	2,858,857	27	%	\$	23,952,238	12 %
7/1/2013		1,550,968		4,038,637		2,487,669	38			22,136,805	11
7/1/2015		2,092,160		4,798,725		2,706,565	44			24,194,757	11

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as accrual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Projections for benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2015 actuarial valuation, the entry age normal actuarial cost method was used. The actuarial assumptions include a 6.5% investment rate of return, which is the rate of the expected long-term investment returns of plan assets calculated based on the funding policy of the plan at the valuation date. The annual healthcare cost trend rate is 8% initially, reduced by decrements of 0.5% to an ultimate rate of 5% for 2021 and later. The actuarial value of assets was determined using the closed group method. The UAAL is being amortized each year over a constant 30 year period, as a level dollar amount.

12. CONTINGENT LIABILITIES

The Town is a defendant in various lawsuits. It is the opinion of Town officials that such pending litigation will not be finally determined so as to result individually or in the aggregate in a final judgment against the Town that would materially adversely affect its financial position.

13. PRIOR PERIOD ADJUSTMENT AND RESTATEMENT

The following restatements were recorded as described in Note 10.

	_	Net Position	_	Net Pension Liability	_	Payable to MERS
Net position balance at June 30, 2015, as previously reported	\$	80,222,400	\$	2,984,777	\$	-
Adjustments: Change in method of accounting for contributions Payable related to prior service costs		(1,255,684) (75,404)	. <u>-</u>	1,255,684	. <u>-</u>	75,404
Net Position Balance at July 1, 2015, as Restated	\$	78,891,312	\$_	4,240,461	\$_	75,404

TOWN OF WINDSOR LOCKS, CONNECTICUT GENERAL FUND SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) FOR THE YEAR ENDED JUNE 30, 2016

	_	Budgete	d A	mounts				Variance
	_	Original	_	Final		Actual	_	Positive (Negative)
Property Taxes:								
Current taxes	\$	30,727,704	\$	30,727,704	\$	30,610,534	\$	(117,170)
Supplemental taxes		1,200,000		1,200,000		1,521,508		321,508
Prior year taxes		400,000		400,000		545,125		145,125
Interest and lien fees		150,000		150,000		253,365		103,365
Telephone access line		48,000		48,000		44,868		(3,132)
Housing authority in lieu of tax		26,000		26,000		35,798		9,798
Total property taxes	_	32,551,704	_	32,551,704	-	33,011,198	-	459,494
Intergovernmental:								
General government:								
In lieu of tax, State Property		3,384,118		3,384,118		3,319,686		(64,432)
Elderly circuit breaker		135,000		135,000		112,871		(22,129)
Totally Disabled Grants		300		300		518		218
Capital improvement program		326,330		326,330		315,862		(10,468)
Veterans' Exemptions		14,000		14,000		9,267		(4,733)
Office of Emergency Management		6,000		6,000		6,751		751
Off Track Betting/Teletheater		500,000		500,000		464,613		(35,387)
Mashantucket Pequot/Mohegan Grant		449,392		449,392		450,903		1,511
Municipal Revenue Sharing		1,907,971		1,907,971		1,907,971		-
Senior Center Transportation Grant		14,000		14,000		14,368		368
Youth Services		14,000		14,000		14,000		-
Total general government	_	6,751,111	_	6,751,111	_	6,616,810	_	(134,301)
Education:								
Educational Cost Sharing		4,652,368		4,652,368		4,653,001		633
School Building Grants		261,733		261,733		420,222		158,489
School Transportation		80,635		80,635		78,302		(2,333)
Special Education		1		1				(1)
Total education	_	4,994,737	_	4,994,737	_	5,151,525	-	156,788
Total intergovernmental	_	11,745,848	_	11,745,848		11,768,335	-	22,487

(Continued on next page)

TOWN OF WINDSOR LOCKS, CONNECTICUT SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2016

	_	Budgeted	d An	nounts				Variance Positive
	_	Original	_	Final	_	Actual	_	(Negative)
Charges for Services:								
Conveyance tax	\$	100,000	\$	100,000	\$	114,808	\$	14,808
Town Clerk's Office		90,000		90,000		89,900		(100)
Building permits		200,000		200,000		431,286		231,286
Zoning Board of Appeals		1,500		1,500		1,213		(287)
Planning and Zoning		5,000		5,000		4,235		(765)
Other licenses and permits		2,500		2,500		10,925		8,425
Trash haulers permits		1,800		1,800		2,900		1,100
Assessors Office		300		300		147		(153)
Inland Wetland fees		1,000		1,000		1,025		25
False alarm fines		500		500				(500)
Tobacco valley probate cost share		16,800		16,800		15,747		(1,053)
Superior Court		11,000		11,000		9,259		(1,741)
Parking tickets		25,000		25,000		3,495		(21,505)
CONA program fees		3,500		3,500				(3,500)
Airplane registration fees		50,000		50,000		50,290		290
Tuitions		4,000		4,000		4,305		305
Park Revolving Fund		159,230		159,230		159,230		-
Police accident reports		2,000		2,000		2,520		520
Senior Citizen Mini-bus fee		3,200		3,200		3,925		725
Rent from schools		2,500		2,500		3,006		506
Tower rental		75,000		75,000		105,455		30,455
Town auction		1		1		3,339		3,338
Total charges for services		754,831		754,831		1,017,010	_	262,179
Investment Income:								
Income on investments	_	95,000	_	95,000	_	72,893	_	(22,107)
Other Revenues:								
Miscellaneous receipts		40,000		40,000		193,294		153,294
Recycling program		24,000		24,000		9,115		(14,885)
Foreign Trade Zone						427		426
Workers' Compensation		12,000		12,000		7,859		(4,141)
Total other revenues	_	76,001		76,001	_	210,695	_	134,694
Total revenues	_	45,223,384		45,223,384	_	46,080,131	_	856,747

(Continued on next page)

TOWN OF WINDSOR LOCKS, CONNECTICUT SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2016

	_	Budgete	d A	mounts			Variance
	_	Original	_	Final	Actual		Positive (Negative)
Other Financing Sources: Transfers from other funds:							
Sewer administration fund Police reimbursement James DeForest Phelps fund	\$	130,634 30,000 20		130,634 \$ 30,000 20	135,434 30,000 3	\$	4,800 - (17)
Total other financing sources	_	160,654	-	160,654	165,437		4,783
Total	\$_	45,384,038	\$_	45,384,038	46,245,568	\$	861,530
Budgetary revenues are different than GAAP rev State of Connecticut on-behalf contributions to Retirement System for Town teachers are no	Teachers'	3,119,043					
The Town does not budget for bond premium	reven	ue			489,644		
The Town does not budget for BAN premium r	even	ue			31,399		
The Board of Education does not budget for cl which are credited against education expendi amounts are recorded as revenues and exper	tures	for budgetary r	ерс	orting. These			
reporting purposes.					391,683		
Cancellation of prior year encumbrances are re	ecogr	nized as budge	tary	revenue.	(140,253)	-	
Total Revenues and Other Financing Sources as Revenues, Expenditures and Changes in Fund							
Exhibit IV				;	\$ <u>50,137,084</u>	=	

TOWN OF WINDSOR LOCKS, CONNECTICUT GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) FOR THE YEAR ENDED JUNE 30, 2016

Prinate Prin		Budgete	ed Am	ounts	•			Variance
Auditing Services \$35,760 \$36,575 \$-8 Board of Assessment Appeals 1,102 1,454 1,438 16 Board of Assessment Appeals 1,51,62 158,805 151,587 7,218 Board of Finance 6,240 7,798 7,601 197 Board of Selectmen 166,841 195,088 19,147 3,941 Building Official 233,608 261,980 261,155 825 Capital Improvement Advisory Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 2,8521 28,525 28,307 218 Economic Development Commission 28,521 28,525 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Weltands Agency 2,750 2,816 2,674 142 Muricipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 136,377 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 1,458 36,866 Tax Collector 59,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,003 37,184 135,838 1,346 Town Corne Building 162,208 137,184 135,838 1,346 Town Office Building 162,208 137,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency M		Original		Final	_	Actual		Positive (Negative)
Auditing Services \$35,760 \$36,575 \$-8 Board of Assessment Appeals 1,102 1,454 1,438 16 Board of Assessment Appeals 1,51,62 158,805 151,587 7,218 Board of Finance 6,240 7,798 7,601 197 Board of Selectmen 166,841 195,088 19,147 3,941 Building Official 233,608 261,980 261,155 825 Capital Improvement Advisory Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 2,8521 28,525 28,307 218 Economic Development Commission 28,521 28,525 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Weltands Agency 2,750 2,816 2,674 142 Muricipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 136,377 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 1,458 36,866 Tax Collector 59,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,003 37,184 135,838 1,346 Town Corne Building 162,208 137,184 135,838 1,346 Town Office Building 162,208 137,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency M	General government:							
Board of Assessment Appeals 1,102 1,454 1,438 16 Board of Assessors 151,162 158,805 151,587 7,218 Board of Finance 6,240 7,798 7,601 197 Board of Selectmen 166,841 195,088 191,147 3,941 Building Official 233,608 261,980 261,155 825 Capital Improvement Advisory Commission 458 458 201 257 Conservation Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 188,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 23,750 22,752 2,807 218 Historical Commission 1,308 1,398 1,199 109 Holiday observance 3,000 3,000 2,666 304 Human Resource 54,482		\$ 35.760	\$	38.575	\$	38.575	\$	_
Board of Assessors 151,162 158,805 151,587 7,218 Board of Finance 6,240 7,798 7,601 197 Board of Selectmen 166,841 195,088 191,147 3,941 Building Official 233,608 261,980 261,155 825 Capital Improvement Advisory Commission 458 458 201 257 Conservation Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 54,482 52,172 2,310 Information Technologies 78,352			*		*		*	16
Board of Finance 6,240 7,798 7,601 197 Board of Selectmen 166,841 195,088 191,147 3,941 Building Official 233,608 261,980 261,155 825 Capital Improvement Advisory Commission 458 458 201 257 Conservation Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,675 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,855 2,762 Information Technologies 78,352 78,852 75,								
Board of Selectmen 166,841 195,088 191,147 3,941 Building Official 233,608 261,980 261,155 825 Capital Improvement Advisory Commission 458 458 201 257 Conservation Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,675 242,866 1,709 General expense all buildings 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
Building Official 233,608 261,980 261,155 825 Capital Improvement Advisory Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 1,499 2,148 Probate Court 20,300 21,785 20,522 1,263 86,344 45,530 824								
Capital Improvement Advisory Commission 458 458 201 257 Conservation Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,835 2,675 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
Conservation Commission 2,998 3,036 2,716 320 Contingency Fund 250,000 148,441 148,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
Contingency Fund 250,000 148,441 148,441 Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,855 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542	• • •							
Economic Development Commission 28,521 28,525 28,307 218 Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 2,7667 1,746 Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 38,542 88,286 256 Tax Collector 159,439						2,710		
Finance Department 242,156 244,575 242,866 1,709 General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 136,783						28 307		
General expense all buildings 23,750 23,750 22,484 1,266 Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Engineer 50,000 78,083 <								
Historical Commission 1,308 1,308 1,199 109 Holiday observance 3,000 3,000 2,696 304 Human Resource 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Clerk 136,059 137,184 135,838 1,346 Town Engineer 50,000 50,000 44,765								
Holiday observance								
Human Resource 54,482 54,482 54,482 52,172 2,310 Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Zoning Board of Appeals 5,955 <								
Information Technologies 78,352 78,352 75,885 2,467 Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444								
Inland/Wetlands Agency 2,750 2,816 2,674 142 Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300 300								
Municipal associations 20,667 20,667 20,667 - Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 2,35 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000								
Planning and Zoning Commission 12,543 12,647 10,499 2,148 Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198	• .							142
Probate Court 20,300 21,785 20,522 1,263 Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300								2 1 / 12
Registrar of Voters 44,207 46,354 45,530 824 Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 Nine bay garage/safety complex 2,482 <				•				
Senior Center 83,023 88,542 88,286 256 Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798				•				
Tax Collector 159,439 187,843 186,776 1,067 Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798	•							
Town Clerk 136,059 137,184 135,838 1,346 Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,225,445 <								
Town Counsel 81,000 78,083 55,793 22,290 Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178								
Town Engineer 50,000 50,000 44,765 5,235 Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947								
Town Office Building 162,208 163,977 161,935 2,042 Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,								
Town Treasurer 200 200 200 - Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1								
Zoning Board of Appeals 5,095 5,445 5,444 1 Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	<u> </u>							2,042
Total general government 2,057,229 2,065,170 1,858,958 206,212 Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1								-
Public safety: Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1			-				-	7
Ambulance Association 9,000 9,000 9,000 - Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	l otal general government	2,057,229		2,065,170	· <u> </u>	1,858,958		206,212
Fire 371,198 371,197 321,388 49,809 Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	Public safety:							
Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	Ambulance Association	9,000		9,000		9,000		-
Fire Marshal 72,361 72,361 65,805 6,556 Marine services 300 300 300 Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	Fire	371,198		371,197		321,388		49,809
Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	Fire Marshal	72,361				65,805		6,556
Nine bay garage/safety complex 2,482 2,482 1,288 1,194 Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	Marine services	300		300				300
Office of Emergency Management 28,798 28,798 26,621 2,177 Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1	Nine bay garage/safety complex					1,288		
Police 3,283,666 3,283,666 3,225,445 58,221 Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1								
Animal control 6,178 6,178 4,627 1,551 Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1								
Safety Complex 180,947 183,087 164,253 18,834 Water main/street lighting 654,446 671,765 671,764 1								
Water main/street lighting 654,446 671,765 671,764 1								
								1
							-	138,643

(Continued on next page)

TOWN OF WINDSOR LOCKS, CONNECTICUT GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2016

	_		Variance Positive			
	_	Original	Final	Actual		(Negative)
Public works:						
Landfill/refuse removal	\$	931,619 \$	931,619	\$ 925,648	\$	5,971
Public Works Department		1,336,155	1,361,657	1,346,971		14,686
Public Works Garage		27,584	27,584	25,851		1,733
Snow removal		61,500	61,500	41,197		20,303
Spring Street Garage		8,920	8,920	7,875	_	1,045
Total public works	_	2,365,778	2,391,280	2,347,542	_ :	43,738
Health and welfare:						
Commission on Needs of the Aging		200,606	201,952	201,737		215
Outside services		113,350	113,350	104,600		8,750
Social services		56,085	56,085	51,451		4,634
Youth Service Bureau		61,842	61,842	60,979		863
Total health and welfare	_	431,883	433,229	418,767	_ :	14,462
Recreation:						
Parks and recreation		394,095	394,095	380,316		13,779
Public library		450,000	450,000	450,000		-
Total recreation	_	844,095	844,095	830,316		13,779
Employee benefits and insurance:						
Employee benefits		2,539,405	2,485,158	2,241,921		243,237
Insurance and bonds		462,600	462,600	452,711		9,889
Total employee benefits and insurance	_	3,002,005	2,947,758	2,694,632		253,126
Education	_	29,336,822	29,336,822	29,322,715		14,107
Debt service:						
Bond redemption		1,919,177	1,921,567	1,921,566		1
Interest		413,973	411,583	317,676		93,907
Total debt service	_	2,333,150	2,333,150	2,239,242		93,908
	_					
Total expenditures	_	44,980,338	44,980,338	44,202,363		777,975

TOWN OF WINDSOR LOCKS, CONNECTICUT GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2016

	Budgeted A	Budgeted Amounts								
	Original	Final	Actual	Positive (Negative)						
Other financing uses: Transfers to other funds: Capital Improvement Fund \$	1,442,270	1,442,270 \$	1,442,270	\$ -						
Total \$	46,422,608 \$	46,422,608	45,644,633							
Budgetary expenditures are different than GAAP exp Transfers are recorded for budget purposes only.	penditures because:									
State of Connecticut on-behalf payments to the Connecticut State Teachers' Retirement System for Town teachers are not budgeted. 3,119,043										
The Board of Education does not budget for charg which are credited against education expenditure	res for budgetary rep	oorting.								
These amounts are recorded as revenues and e reporting purposes.	expenditures for GA	AP financial	391,683							
The Town does not budget for accrued payroll.			104,417							
Encumbrances for purchases and commitments ordered in the previous year that were received and liquidated in the current year are reported for GAAP financial statement reporting purposes, while encumbrances are reported in the year the order is placed for budgetary purposes, but in the year received for financial										
reporting purposes.	,		287,270							
Total Expenditures and Other Financing Uses as Re Revenues, Expenditures and Changes in Fund Ba Exhibit IV			49,547,046							

TOWN OF WINDSOR LOCKS, CONNECTICUT SEWER ADMINISTRATION FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2016

	-	Budgete	d A	mounts	-			Variance
	=	Original	· -	Final		Actual	. <u>-</u>	Positive (Negative)
Revenues:								
Sewer use charges and interest	\$	1,860,000	\$	1,860,000	\$	2,040,927	\$	180,927
Fees	Ť	26,750	•	26,750	•	359,975		333,225
Investment income		12,500		12,500		32,826		20,326
Miscellaneous		,		,		563		563
Total revenues	_	1,899,250	_	1,899,250		2,438,778	_	539,528
Expenditures:								
Salaries		675,248		675,248		591,911		83,337
Fringe benefits		266,636		266,636		252,739		13,897
Overtime		38,500		38,500		35,241		3,259
Audit and legal fees		14,320		22,892		22,892		-
Chemicals/chlorine		82,513		82,513		82,202		311
Contingency		10,000		02,010		02,202		-
Electricity		188,342		175,186		175,044		142
Equipment rental/hauling		7,996		6,022		5,538		484
Fuel, oil, natural gas		25,785		17,785		16,597		1,188
Gasoline and diesel		8,477		8,477		7,319		1,158
Insurance		48,411		50,287		50,287		-
Lab equipment		24,580		26,555		26,555		-
Manholes		2,500		2,500		2,400		100
Mechanical maintenance		41,500		62,988		62,615		373
Outside services		23,964		23,964		23,083		881
Safety training		1,000		1,000		525		475
Sewer line maintenance		9,800		13,219		13,219		-
Sludge disposal		79,000		79,000		78,489		511
Supplies		37,425		33,225		33,169		56
Telephone		5,494		5,494		5,416		78
User fee administration		10,992		10,992		10,451		541
Vehicle parts, repairs		6,500		6,500		6,419		81
Water	_	8,998	_	8,998		8,967		31
Total expenditures	_	1,617,981	_	1,617,981		1,511,078	-	106,903
Excess of Revenues over Expenditures		281,269		281,269		927,700		646,431
Other financing uses:								
Transfers out		(285,791)		(285,791)		(381,942)		(96,151)
Not Observe in Earl Balance	Φ		φ-		-		Φ.	
Net Change in Fund Balance	\$ __	(4,522)	\$	(4,522)	•	545,758	\$_	550,280
Fund Balance at Beginning of Year					•	1,809,922	ī	
Fund Balance at End of Year				\$	2,355,680			

TOWN OF WINDSOR LOCKS, CONNECTICUT SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF NET PENSION LIABILITY MUNICIPAL EMPLOYEES RETIREMENT SYSTEM LAST TWO FISCAL YEARS

	2016	_	2015
Town's proportion of the net pension liability	3.06%		4.30%
Town's proportionate share of the net pension liability	\$ 5,898,563	\$	4,240,461
Town's covered-employee payroll	\$ 6,033,920	\$	6,192,516
Town's proportionate share of the net pension liability as a percentage of its covered-employee payroll	97.76%		68.48%
Plan fiduciary net position as a percentage of the total pension liability	92.72%		90.48%

Notes to Schedule

Changes in benefit terms None

Changes of assumptions During 2013, rates of mortality, withdrawal, retirement and

assumed rates of salary increases were adjusted to reflect actual and anticipated experience. These assumptions were recommended as part of the Experience Study for the System for the five-year period ended June 30, 2012.

Actuarial cost method Entry age

Amortization method Level dollar, closed

Remaining amortization period 27 years

Asset valuation method 5-year smoothed market

TOWN OF WINDSOR LOCKS, CONNECTICUT SCHEDULE OF EMPLOYER CONTRIBUTIONS - MUNICIPAL EMPLOYEES RETIREMENT SYSTEM LAST TEN FISCAL YEARS

	_	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Actuarially determined contribution Contributions in relation to the actuarially determined contribution	\$_	373,433 \$ 373,433	409,809 \$ 409,809	423,637 \$ 423,637	464,813 \$ 464,813	617,037 \$ 617,037	700,489 \$ 700,489	732,126 \$ 732,126	799,677 \$ 799,677	902,297 902,297	833,404 833,404
Contribution Deficiency (Excess)	\$_	<u> </u>			<u> </u>	s <u> </u>	\$	\$	\$	\$	
Covered employee payroll	\$	4,585,770 \$	5,099,667 \$	5,108,753 \$	5,151,809 \$	5 5,368,347 \$	5,325,278 \$	5,396,456 \$	5,676,638 \$	6,192,516 \$	6,033,920
Contributions as a percentage of covered employee payroll		8.14%	8.04%	8.29%	9.02%	11.49%	13.15%	13.57%	14.09%	14.57%	13.81%

Notes to Schedule

Valuation date: June 30, 2014 Measurement date: June 30, 2015

Actuarially determined contribution rates are calculated as of June 30, each biennium for the fiscal years ending two and three years after the valuation date.

Methods and assumptions used to determine contribution rates:

Actuarial cost method Entry Age
Amortization method Level dollar, closed

Single equivalent amortization period 27 years

Asset valuation method 5 years smoothed market (20% write up)

Inflation 3.25%

Salary increases 4.25% - 11%, including inflation
Investment rate of return 8%, net of investment related expense

Changes in assumptions In 2013, rates of mortality, withdrawal, retirement and assumed rates of salary increases were adjusted

to more closely reflect actual and anticipated experience.

TOWN OF WINDSOR LOCKS, CONNECTICUT SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF NET PENSION LIABILITY TEACHERS RETIREMENT PLAN LAST TWO FISCAL YEARS

	_	2016	_	2015
Town's proportion of the net pension liability		0.00%		0.00%
Town's proportionate share of the net pension liability	\$	-	\$	-
State's proportionate share of the net pension liability associated with the Town	_	38,927,124	_	35,980,325
Total	\$_	38,927,124	\$_	35,980,325
Town's covered-employee payroll	\$	13,614,238	\$	14,344,121
Town's proportionate share of the net pension liability as a percentage of its covered-employee payroll		0.00%		0.00%
Plan fiduciary net position as a percentage of the total pension liability		59.50%		61.51%

Notes to Schedule

Changes in benefit terms None

Changes of assumptions During 2011, rates of withdrawal, retirement and assumed rates of

salary increases were adjusted to reflect actual and anticipated experience. These assumptions were recommended as part of the Experience Study for the System for the five-year period ended

June 30, 2010.

Amortization method Level percent of salary, closed

Remaining amortization period 22.4 years

Asset valuation method 4-year smoothed market

TOWN OF WINDSOR LOCKS, CONNECTICUT GENERAL FUND COMPARATIVE BALANCE SHEET JUNE 30, 2016 AND 2015

		2016		2015
ASSETS			_	
Cash and cash equivalents Investments Property taxes receivable, net of allowance for \$71,922 in 2016 and \$63,504 in 2015 Accounts receivable	\$	8,135,001 3,222,033 1,121,478 796,846	\$	8,357,174 4,289,897 1,021,675 837,945
Due from other funds	_	2,171,328	_	1,249,153
Total Assets	\$_	15,446,686	\$ <u>_</u>	15,755,844
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUN	ID E	BALANCE		
Liabilities: Accounts payable Due to other funds Unearned revenue Total liabilities	\$	789,502 129,302 213,334 1,132,138	\$	963,386 557,088 232,154 1,752,628
Deferred inflows of resources: Advance property tax collections Unavailable revenue - property taxes Unavailable revenue - long-term receivable Total deferred inflows of resources	-	36,055 864,074 357,788 1,257,917	-	48,571 883,311 604,741 1,536,623
Fund balance: Assigned Unassigned Total fund balance	-	1,026,584 12,030,047 13,056,631	<u>-</u>	1,642,681 10,823,912 12,466,593
Total Liabilities, Deferred Inflows of Resources and Fund Balance	\$_	15,446,686	\$_	15,755,844

TOWN OF WINDSOR LOCKS, CONNECTICUT GENERAL FUND REPORT OF TAX COLLECTOR FOR THE YEAR ENDED JUNE 30, 2016

												Collections						
Grand List		Uncollected Taxes July 1, 2015	_	Current Tax Levy	_	Additions	 Deductions	 Transfers To Suspense		Adjusted Taxes Collectible		Taxes		nterest and ien Fees	_	Total		Uncollected Taxes June 30, 2016
1999	\$	1,811	\$		\$		\$ 1,811	\$	\$	_	\$:	\$		\$	-	\$	-
2000		2,156								2,156						-		2,156
2001		3,625								3,625						-		3,625
2002		2,563								2,563						=		2,563
2003		3,101								3,101						-		3,101
2004		2,554								2,554						-		2,554
2005		2,916								2,916		426		206		632		2,490
2006		11,792								11,792		1,009		1,408		2,417		10,783
2007		20,556								20,556		3,070		3,148		6,218		17,486
2008		32,215				163				32,378		163				163		32,215
2009		37,400								37,400		3,877		1,818		5,695		33,523
2010		49,868					859			49,009		8,537		2,566		11,103		40,472
2011		97,026				56	847			96,235		26,097		15,942		42,039		70,138
2012		243,179				1,185	6,633	73,513		164,218		70,586		21,484		92,070		93,632
2013	_	574,417	_		_	149,637	343,135			380,919		52,602		63,837	_	116,439	_	328,317
Total prior years		1,085,179				151,041	353,285	73,513		809,422		166,367		110,409		276,776		643,055
2014	_		_	32,738,380	_	320,868	 182,716			32,876,532		32,326,187		132,304	_	32,458,491		550,345
Total	\$_	1,085,179	\$_	32,738,380	\$	471,909	\$ 536,001	\$ 73,513	\$	33,685,954	=	32,492,554		242,713		32,735,267	\$_	1,193,400
								Sı	spe	ense Collections	-	14,304		10,652	_	24,956		
										Total		32,506,858	\$	253,365	\$_	32,760,223		

Prior year refunds expended: 51,269

Property taxes receivable considered available:

June 30, 2015 (138,364) June 30, 2016 257,404

Total Taxes \$ 32,677,167

TOWN OF WINDSOR LOCKS, CONNECTICUT COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2016

	_	Special Revenue											
		Special Grants		Dog		Highway		School Cafeteria		Police Revolving	. <u>–</u>	Parks and Recreation	
ASSETS													
Cash and cash equivalents	\$		\$	20,948	\$	310,933	\$	19,912	\$	116,796	\$	81,950	
Investments Receivables, net		201,164		957				53,145		63,906			
Due from other funds Inventory		133,205		7,909		304,652		9,445					
Total Assets	\$	334,369	\$	29,814	\$	615,585	\$	82,502	\$	180,702	\$	81,950	
LIABILITIES AND FUND BALANCES					-		= =		= =		-		
Liabilities:													
Accounts payable Due to other funds	\$	17,626	\$	7,852	\$	2,034	\$	73,331	\$	79,302	\$		
Unearned revenue	_				_			3,876			_	20,755	
Total liabilities	_	17,626	_	7,852	-	2,034		77,207		79,302	_	20,755	
Fund Balances: Nonspendable								9,445					
Restricted		316,743		04.000		040.554				404 400		04.405	
Committed Unassigned				21,962		613,551		(4,150)		101,400		61,195	
Total fund balances	_	316,743	_	21,962		613,551		5,295		101,400	_	61,195	
Total Liabilities and Fund Balances	\$	334,369	\$	29,814	\$_	615,585	\$_	82,502	\$_	180,702	\$_	81,950	

(Continued on next page)

TOWN OF WINDSOR LOCKS, CONNECTICUT COMBINING BALANCE SHEET (CONTINUED) NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2016

	Special Revenue							Permanent Fund				
	_	Commission on Needs of the Aging	_	Human Services	_	Police Department Asset Forfeiture	· <u>-</u>	James DeForest Phelps	. <u>-</u>	Eliminations	_	Total Nonmajor Governmental Funds
ASSETS												
Cash and cash equivalents Investments Receivables, net Due from other funds	\$	1,050	\$	99,254 305 1,836	\$	94,439	\$	3,835	\$	(1,836)	\$	744,232 3,835 320,527 445,766
Inventory	_		_	1,000	_					(1,000)	_	9,445
Total Assets	\$_	1,050	\$_	101,395	\$_	94,439	\$_	3,835	\$	(1,836)	\$_	1,523,805
LIABILITIES AND FUND BALANCES												
Liabilities:												
Accounts payable Due to other funds Unearned revenue	\$	92 10,822	\$	968	\$		\$		\$	(1,836)	\$	100,935 89,256 24,631
Total liabilities	-	10,914	_	968	_	-	_	-	-	(1,836)	_	214,822
Fund Balances: Nonspendable Restricted						94,439		3,000				12,445 411,182
Committed Unassigned	_	(9,864)	. <u></u>	100,427	_	·	. <u> </u>	835			_	899,370 (14,014)
Total fund balances	_	(9,864)	_	100,427	_	94,439		3,835		-	_	1,308,983
Total Liabilities and Fund Balances	\$_	1,050	\$_	101,395	\$_	94,439	\$_	3,835	\$	(1,836)	\$_	1,523,805

TOWN OF WINDSOR LOCKS, CONNECTICUT COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2016

	_					Specia	l Re	venue				
	_	Special Grants		Dog	_	Highway		School Cafeteria	. <u>-</u>	Police Revolving	_	Parks and Recreation
Revenues: Intergovernmental Charges for services Contributions Income from investments	\$	339,645 11,256 5,388	\$	4,722 49	\$	263,525 6	\$	415,388 388,561	\$	253,466	\$	252,882
Other revenues Total revenues	_	2,120 358,409	_	4,771	_	263,531	. <u>-</u>	803,949	. <u>.</u>	253,466	-	252,882
Expenditures: Current: General government Public safety Public works Health and welfare Recreation Education		130,098 101,581 60,132		1,808		106,434		825,973		186,519		241,752
Total expenditures	_	291,811		1,808	_	106,434		825,973		186,519	_	241,752
Excess (Deficiency) of Revenues over Expenditures		66,598		2,963		157,097		(22,024)		66,947		11,130
Other Financing Uses: Transfers out					_				. <u>-</u>	(30,000)	_	
Net Change in Fund Balances		66,598		2,963		157,097		(22,024)		36,947		11,130
Fund Balances at Beginning of Year	_	250,145		18,999	_	456,454	_	27,319		64,453	_	50,065
Fund Balances at End of Year	\$	316,743	\$	21,962	\$_	613,551	\$_	5,295	\$	101,400	\$_	61,195

(Continued on next page)

TOWN OF WINDSOR LOCKS, CONNECTICUT COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED) FOR THE YEAR ENDED JUNE 30, 2016

	_		Sp	pecial Revenue				Permanent Fund		
	_	Commission on Needs of the Aging		Human Services	_	Police Department Asset Forfeiture	_	James DeForest Phelps	_	Total Nonmajor Governmental Funds
Revenues: Intergovernmental Charges for services Contributions Income from investments Other revenues	\$	51,012 6,039	\$ 	18,853	\$	3,959	\$	3	\$	1,022,517 969,496 17,344 5,397 2,120
Total revenues	_	57,051	_	18,853	-	3,959	_	3	_	2,016,874
Expenditures: Current: General government Public safety Public works Health and welfare Recreation Education Total expenditures	_	68,438 68,438	_	12,928	<u>-</u>	26,633 26,633	_	<u>-</u>	<u>-</u>	130,098 316,541 106,434 141,498 241,752 825,973 1,762,296
Excess (Deficiency) of Revenues over Expenditures		(11,387)		5,925		(22,674)		3		254,578
Other Financing Uses: Transfers out	_				_		_	(3)	_	(30,003)
Net Change in Fund Balances		(11,387)		5,925		(22,674)		-		224,575
Fund Balances at Beginning of Year	_	1,523		94,502	_	117,113	_	3,835	_	1,084,408
Fund Balances at End of Year	\$_	(9,864)	\$	100,427	\$_	94,439	\$_	3,835	\$_	1,308,983

TOWN OF WINDSOR LOCKS, CONNECTICUT COMBINING BALANCE SHEET CAPITAL PROJECTS FUND - BY PROJECT JUNE 30, 2016

400570	l:	Capital mprovements Projects	Capital Projects		WPCA Capital Projects	 BOE Capital Projects	-	Eliminations	. <u>-</u>	Total Capital Projects Fund
ASSETS										
Cash and cash equivalents	\$_	1,811,698 \$	3,642,760	\$_	203,683	\$	\$		\$_	5,658,141
Total Assets	\$_	1,811,698 \$	3,642,760	\$	203,683	\$ -	\$	-	\$_	5,658,141
LIABILITIES AND FUND BALANCE	S									
Liabilities: Accounts payable Bond anticipation note payable Due to other funds	\$	50,736 \$ 64,037	528,548 2,600,000 261,434		68,750	\$	\$		\$	648,034 2,600,000 325,471
Total Liabilities	_	114,773	3,389,982		68,750	 -	-		_	3,573,505
Fund Balances: Committed	_	1,696,925	252,778		134,933		-		· <u>-</u>	2,084,636
Total Liabilities and Fund Balances	\$_	1,811,698 \$	3,642,760	\$	203,683	\$ 	\$		\$_	5,658,141

TOWN OF WINDSOR LOCKS, CONNECTICUT COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES CAPITAL PROJECTS FUND - BY PROJECT FOR THE YEAR ENDED JUNE 30, 2016

	Capital Improvements Projects	Capital Projects	WPCA Capital Projects	BOE Capital Projects	Eliminations	Total Capital Projects Fund
Revenues:						
Intergovernmental	\$ \$	392,602 \$:	\$ 600,000	\$	992,602
Income from investments	1,271	1,710	612			3,593
Total revenues	1,271	394,312	612	600,000	<u> </u>	996,195
Expenditures:						
Capital outlay	1,171,170	6,156,644	456,191	494,768		8,278,773
Debt service	469,072		·	•		469,072
Total expenditures	1,640,242	6,156,644	456,191	494,768	-	8,747,845
Excess (Deficiency) of Revenues over Expenditures	(1,638,971)	(5,762,332)	(455,579)	105,232	. <u> </u>	(7,751,650)
Other Financing Sources: Bond issuance		9,550,000				9,550,000
Transfers in	1,442,270		246,508			1,688,778
Total other financing sources	1,442,270	9,550,000	246,508		<u> </u>	11,238,778
Net Change in Fund Balances	(196,701)	3,787,668	(209,071)	105,232	-	3,487,128
Fund Balances at Beginning of Year	1,893,626	(3,534,890)	344,004	(105,232)	<u> </u>	(1,402,492)
Fund Balances at End of Year	\$1,696,925_\$	252,778 \$	134,933	\$	\$ <u> </u>	2,084,636

TOWN OF WINDSOR LOCKS, CONNECTICUT AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES FOR THE YEAR ENDED JUNE 30, 2016

	<u>_</u> J	Balance July 1, 2015	_	Additions	Deductions	Balance June 30, 2016
Assets: Cash and cash equivalents: Student Activities Fund	\$ <u></u>	225,854	\$_	347,612	\$ 351,314	\$ 222,152
Liabilities: Accounts payable: Student Activities Fund	\$ <u></u>	225,854	\$ <u>_</u>	347,612	\$ 351,314	\$ 222,152

TOWN OF WINDSOR LOCKS, CONNECTICUT SEWER ADMINISTRATION FUND REPORT OF SEWER USE CHARGE COLLECTOR FOR THE YEAR ENDED JUNE 30, 2016

List Year	Uncollected Charges July 1, 2015	 Current Year Billings and Adjustments	_	Adjusted Charges Collectible	_	Charges	 Collections Interest and Lien Fees	-	Uncollected Charges June 30, 2016		
2002	\$ 52	\$	\$	52	\$	52	\$ 142	\$	194	\$	-
2003	199			199		199	391		590		-
2004	291			291		291	642		933		-
2005	230			230		230	477		707		-
2006	756			756		439	690		1,129		317
2007	1,646			1,646		754	1,202		1,956		892
2008	4,977			4,977		2,230	2,953		5,183		2,747
2009	11,442			11,442		5,378	6,604		11,982		6,064
2010	18,068			18,068		9,569	8,863		18,432		8,499
2011	26,949			26,949		14,053	11,776		25,829		12,896
2012	40,981			40,981		20,075	14,092		34,167		20,906
2013	77,116			77,116		39,869	19,523		59,392		37,247
2014	129,620		_	129,620	_	67,421	 21,399	_	88,820	-	62,199
Total prior years	312,327	-		312,327		160,560	88,754		249,314		151,767
2015		 1,873,067	_	1,873,067	_	1,768,930	 22,683	· <u>-</u>	1,791,613	-	104,137
Total	\$ 312,327	\$ 1,873,067	\$_	2,185,394	\$_	1,929,490	\$ 111,437	\$_	2,040,927	\$	255,904

TOWN OF WINDSOR LOCKS, CONNECTICUT SCHEDULE OF DEBT LIMITATION JUNE 30, 2016

Total tax collections (including interest and lien fees) for current fiscal year \$\frac{32,760,223}{32,760,223}\$

Base \$\frac{32,760,223}{32,760,223}\$

		General Purpose		Schools	Sewers		Urban Renewal		Pension Deficit
Debt limitation:						-			
2-1/4 times base	\$	73,710,502	\$		\$	\$		\$	
4-1/2 times base				147,421,004					
3-3/4 times base					122,850,836				
3-1/4 times base							106,470,725		
3 times base									98,280,669
Total debt limitation		73,710,502	-	147,421,004	 122,850,836	-	106,470,725	_	98,280,669
Indebtedness:									
Bonds and notes payable		8,310,685		11,089,315	575,309				
Bonds authorized and									
unissued		1,535,000		425,000					
Less school building grants				(357,788)					
Net indebtedness	-	9,845,685	-	11,156,527	 575,309	-	-	_	-
Debt Limitation in Excess									
of Outstanding and									
Authorized Debt	\$_	63,864,817	\$	136,264,477	\$ 122,275,527	\$	106,470,725	\$_	98,280,669

Note: In no case shall total indebtedness exceed seven times annual receipts from taxation (\$229,321,561).

Name	Nature of Business	Taxable Valuation as of 10/1/13	Percent of Net Taxable Grand List*
Hamilton Sundstrand	Manufacturing S	\$ 46,608,801	3.96 %
PV Holding /Avis Budget Group Inc	Car rental	45,879,100	3.90
Connecticut Light & Power/ Eversource	Utility	26,294,440	2.23
Ean Holdings LLC/ CAMRAC LLC DBA Enterprise	Car rental	25,800,614	2.19
Hertz Vehicles LLC	Car rental	22,720,640	1.93
Algonquin Windsor Locks LLC	Utility	22,363,416	1.90
AREH Windsor Locks LLC	Car rental	21,770,200	1.85
LPRI Ella Grasso Tpk LLC	Valet parking	15,727,910	1.34
American Honda Motors Co Inc	Parts distribution center	14,053,120	1.19
Ahlstrom Nonwovens LLC	Manufacturing	13,873,890	1.18
Total	9	255,092,131	21.67_%

^{*} Based on 10/01/14 Net Taxable Grand List of \$ 1,177,295,207

TOWN OF WINDSOR LOCKS, CONNECTICUT ASSESSED VALUE OF TAXABLE PROPERTY (\$ in thousands)
LAST TEN FISCAL YEARS

		Rea	l Pro	perty									Gross		N	et		
Fiscal Year Ended June 30,	Grand List as of October 1,	Residential Percent		Commercial and Industrial Percent		Other Land Percen		Personal Property Percent		Motor Vehicle Percent	_	-	Taxable Grand List	 Less Exemptions	Gra	able and ist	Percentage Change)
2016	2014	42.9	%	21.3	%	1.4	%	22.4	%	12.1	%	\$	\$1,338,047	\$ 160,752	\$ \$ 1,17	77,295	(3.4)	%
2015	2013	42.0		21.0		0.0		20.4		15.2			1,364,824	146,477	1,2	18,347	(4.1)	
2014	2012	46.5		22.6		0.0		18.4		12.5			1,410,980	141,149	1,26	69,831	0.4	
2013	2011	50.6		25.2		0.0		8.8		15.4			1,386,837	122,058	1,26	64,779	2.1	
2012	2010	51.3		25.9		0.0		9.4		13.4			1,357,056	118,518	1,23	38,538	0.2	
2011	2009	52.0		25.1		0.0		11.0		11.9			1,360,972	125,283	1,23	35,689	(1.9)	
2010	2008	50.8		25.9		0.0		11.4		11.7			1,369,385	109,493	1,2	59,892	9.3	
2009	2007	46.6		24.7		0.0		14.3		14.3			1,252,602	99,785	1,1	52,817	3.6	
2008	2006	47.9		24.5		0.0		14.2		13.4			1,199,002	86,349	1,1	12,653	1.5	
2007	2005	47.5		24.2		0.0		14.5		13.8			1,178,178	81,445	1,09	96,733	2.4	

Date of Last Revaluation 10/1/13 Based on Assessor Data

TOWN OF WINDSOR LOCKS, CONNECTICUT CURRENT DEBT STATEMENT FOR THE YEAR ENDED JUNE 30, 2016

Bonded Debt: General purpose Schools Sewers Total bonded debt	\$ 8,310,68 11,089,31 575,30 19,975,30	15)9_
Short-Term Debt: Total direct debt	2,600,00 22,575,30	_
Less school construction grants receivable	(357,78	<u> 88)</u>
Total Overall Net Debt	\$	21

CURRENT DEBT RATIOS FOR THE YEAR ENDED JUNE 30, 2016

Population, 2014*	12,554
Per capita income, 2014*	27,973
Net taxable grand list, 10/1/14	1,177,295,207
Estimated full value @ 70%	1,681,850,296
Equalized net grand list, 2013**	1,741,395,744

	0	verall Debt	Overall Net Debt		
	\$	22,575,309	\$	22,217,521	
Per capita	\$	1,798	\$	1,770	
To net taxable grand list		1.92%		1.89%	
To estimated full value @ 70%		1.34%		1.32%	
To equalized net grand list, 2013		1.30%		1.28%	
Ratio of debt per capita to per capita income		6.43%		6.33%	

^{*} Connecticut Economic Resource Center, Inc.

^{**} Equalized Net Grand List Information, State of Connecticut Office of Policy and Management

TOWN OF WINDSOR LOCKS, CONNECTICUT PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

Fiscal	scal Net		Total	Percentage of Annual Levy							
Year Ended June 30,	Grand List October 1,	_	Taxable Grand List (thousands)	Mill Rate	 Adjusted Tax levy (thousands)	Collected at End of Fiscal Year		Uncollected at End of Fiscal Year	_	Uncollected as of June 30, 2016	<u> </u>
2016	2014	\$	1,177,295	26.79	\$ 32,877	98.3	%	1.9	%	1.9	%
2015	2013		1,218,347	26.23	32,739	98.0		2.0		0.7	
2014	2012		1,269,831	24.54	32,307	98.1		1.8		0.3	
2013	2011		1,264,779	24.27	31,296	97.9		2.1		0.2	
2012	2010		1,238,538	23.40	29,700	97.8		2.2		0.1	
2011	2009		1,235,689	23.15	29,417	98.1		1.9		0.1	
2010	2008		1,259,892	21.65	27,675	97.7		2.3		0.1	
2009	2007		1,152,817	23.57	27,793	97.9		2.1		0.1	
2008	2006		1,112,653	22.88	26,817	98.6		1.4		0.0	
2007	2005		1,096,733	22.65	26,060	98.6		1.4		0.0	